

## 6.4 Financial Reports

### 6.4.1 Quarterly Financial Report

**Responsible GM:** Jenny Scicluna  
**Author:** Scott Moore

#### Recommendation(s)

That Council:

- Receives and notes the quarterly financial report for the period 1 July 2021 to 31 December 2021.
- Notes that the Chief Executive Officer, as required under Section 97(3) of the *Local Government Act 2020*, is of the opinion a revised budget is not required

#### Attachments

1. Financial Performance Report - December 2021 [6.4.1.1 - 17 pages]
2. Capital Works Report - December 2021 [6.4.1.2 - 10 pages]
3. Income Statement and Balance Sheet Glossary [6.4.1.3 - 3 pages]

#### Executive Summary

This report summarises Council's financial performance for the six months ended 31 December 2021.

#### Background

The report is broken into a number of parts highlighting various components of Council's financial performance and includes the following financial statements:

- Income Statement – Analysed by income, expenditure and non-recurrent Items. A favourable budget variance is reported where actual income exceeds budget or actual expenditure is less than budget. An unfavourable budget variance is reported where actual income is less than budget or actual expenditure exceeds budget.
- Cash Flow Statement;
- Balance Sheet; and
- Capital Works Report.

Also included is a summary of performance against the Victorian Auditor General's Office (VAGO) financial sustainability indicators.

#### Policy Implications

Nil

#### Relevance to Council Plan

##### 5.1 We practise responsible leadership

5.1.2 Manage our finances responsibly and leave a positive legacy for future generations.

## Climate Emergency Consideration

Nil

## Consultation/Communication

Finance Business Partners within the Finance business unit meet monthly with Business Unit Managers to discuss their year-to-date progress against the budget for both the Operating and Capital Works programs. Results of these discussions provide input to the completion of the Monthly Financial Performance and Capital Works reports for further discussion with the relevant General Manager and at a monthly Capital Monitoring meeting of Senior Leadership Team members, Managers and Finance. These reports are subsequently presented monthly to the Senior Leadership Team and quarterly to Audit and Risk Committee and Council.

## Financial and Resource Implications

The analysis undertaken as part of the Financial Performance and Capital Works reports is based on the differences between the 2021-22 budget adopted in June 2021 and actual results as at 31 December 2021.

The adjusted underlying result year-to-date to December is a surplus of \$1.5m, which is \$5.7m favourable to the year-to-date budgeted deficit of \$4.2m. The adjusted underlying surplus excludes capital income and other abnormals, but includes recurrent capital grants. The unadjusted result year-to-date to December is a surplus of \$41.6m, which is \$1.7m favourable to the year-to-date budgeted surplus of \$39.9m.

The December year-to-date total income is \$0.9m unfavourable to budget. Non-monetary capital contributions are \$8.4m unfavourable and monetary development levies \$3.9m unfavourable to budget but have been partly offset by non-monetary development levies which are \$7.7m favourable. Operating grant and capital grant revenue are \$4.2m and \$0.4m favourable respectively, partly due to recognition this financial year of grants received last financial year and recognition of unbudgeted grants. The major unbudgeted operating grants are for Koo Wee Rup football/cricket pavilion upgrades, COVID-Safe Outdoor Activation Funding and Storm and Flood Event Staffing. The major unbudgeted capital grants are for the Timbertop Intergrated Children's Centre, Toomuc Reserve south oval pavilion upgrade and Gembrook Reserve projects. These have been partly offset by timing variances for other projects, in particular the Officer intersections upgrades project.

The December year-to-date total expenditure is \$2.6m favourable to budget. Of this, materials & services expenditure is \$1.9m favourable. This is primarily due to favourable permanent and timing variances in contract payments and other major items of expenditure, including recreation reserve maintenance and grading materials, partly offset by an unfavourable variance for expenditure on the June 2021 rain event. In addition, other expenses are \$0.4m favourable, primarily due to timing variances in IT hardware leases and financial audit fees, and employee benefits are currently \$0.3m favourable.

A detailed variance analysis is included in the attached Financial Performance report.

The year-end forecast result as at the end of December is an adjusted underlying deficit of \$1.1m, which is \$0.8m unfavourable to the adopted budget adjusted underlying deficit of \$0.3m. The unadjusted result is forecast to be \$4.4m unfavourable to the adopted budget, with income forecast to be \$2.0m favourable and expenditure \$6.4m unfavourable.

Non-monetary development levies are forecast to be \$7.7m favourable at year-end, operating grant income \$6.6m favourable, and capital grant income \$1.7m favourable. These are partly offset by unfavourable forecasts in: non-monetary capital contributions \$10.0m; monetary development levies \$3.0m; statutory fees and fines \$0.6m; user fees \$0.2m; interest \$0.1m; and other income 0.1m.

Expenditure forecast to exceed budget by the end of the year includes: Materials & services \$6.1m, employee benefits (predominantly grant funded roles) \$0.4m, amortisation of right of use assets \$0.3m; and leases finance costs \$0.1m. These are partly offset by forecast under-expenditure in borrowing costs \$0.5m and other expenses \$0.1m.

The total cash balance at the end of December 2021 is \$118.6m, which is \$12.0m higher than at 30 June 2021 (Council cash \$20.5m higher and DCP cash \$8.5m lower) and \$22.3m more than year-to-date budget. This is mainly due to higher than anticipated cash holdings at 30 June 2021, favourable timing of receipts for rates, contributions, trust funds & deposits, and lower than budgeted capital works payments to date. A net cash surplus at 31 December of \$26.7m is after external restrictions on cash of \$53.4m and intended allocations of \$38.5m. Council is currently forecasting a total cash balance, including total financial assets, of \$104.7m at 30 June 2022 compared to a budget of \$103.6m.

Total reserves at 31 December of \$812m include public open space and various infrastructure reserves of \$60.8m. Within these are DCP reserves where Council's commitments at 31 December exceed related bank balances by \$33.3m, foreshadowing potential need for council cash subsidisation of some DCP projects in the short to medium term.

Total capital works project expenditure year-to-date to 31 December 2021 is \$21.0m, which is \$1.9m higher than at the same time last year and \$20.1m lower than the year-to-date budget. The combined forecast capital works expenditure for 2021-22 of \$78.5m and carryover to 2022-23 of \$26.7m is \$3.3m lower than full year budget adjusted for actual carry-overs from 2020-21. The timing of grant funding received for projects like Integrated centre at Timbertop Integrated Children's Facility, Gembrook Reserve, Toomuc Reserve South Oval and Koo Wee Rup Football/Cricket Pavilion upgrades, which were budgeted in the prior year but received in the current year, has resulted in a favourable capital grant income to budget result year-to-date. Further project variance details are included in the attached Capital Works report.

Council has committed approximately 53% of the expenditure \$108.5m full year budget as at 31 December 2021, with 19% actually spent. Key projects to which Council has committed funds include: Integrated Family Centre at Timbertop and Rix Rd; Comely Banks Recreation Reserve; Toomuc Reserve; land acquisitions; Sealing the Hills program; Intersection upgrades; works on footpaths replacement; roads resealing; unsealed roads re-sheeting program; and Gembrook Reserve.

Further details are included in the attached Financial Performance Report and Capital Works Report.

## Conclusion

It is appropriate that Council receives and notes the quarterly financial report for the period 1 July 2021 to 31 December 2021.



# **Financial Performance Report**

**For the period  
1 July 2021  
to  
31 December 2021**

**Contents**  
**December 2021**

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**Results at a Glance  
December 2021**

	YTD Actual \$'000	YTD Variance Fav/(Unfav) \$'000	Full Year Forecast \$'000	Full Year Variance Fav/(Unfav) \$'000
Adjusted underlying result	1,485	5,662	(1,056) ↓	(794) ↓
<b>VAGO Key Indicators</b>	<b>2021-22 Forecast</b>	<b>2021-22 Budget</b>	<b>Scale</b>	
Adjusted underlying result (%)	-0.75%	-0.19%	<0%	0% - 5% >5%
Liquidity (ratio)	2.04	2.15	<0.75	0.75 - 1.0 >1.0
<b>Cash Summary</b>	<b>YTD Actual \$'000</b>			
Total cash, equiv, othr fin assets	118,609 ↓			
less: Restricted Cash	53,388 ↑			
<b>Unrestricted Cash</b>	<b>65,221</b>			
less: Intended Allocations	38,533 ↑			
<b>Net Cash Available</b>	<b>26,688 ↓</b>			
<b>Rates Arrangements</b>			<b>Rates Financial Hardship Applications</b>	
<b>Status</b>	<b>#</b>	<b>\$'000</b>	<b>Total No. Applications</b>	<b>Outstanding \$'000</b>
Active	520 ↓	1,095 ↓	2020-21 80 ←	386.4 ←
Overdue	449 ↑	969 ↓	2021-22 34 ↑	190.5 ↑
<b>Total</b>	<b>969</b>	<b>2,065</b>		
<b>Debtors Summary</b>				
<b>Sundry Debtor Balance</b>	<b>90+ Days</b>		<b>Movement Fav/(Unfav)</b>	
	<b>Last Month \$'000</b>	<b>This Month \$'000</b>	<b>\$'000</b>	<b>trend</b>
	965	968	(3)	↓
<b>Rates Debtor Balance</b>	<b>Total</b>		<b>Movement Fav/(Unfav)</b>	
	<b>Last Month \$'000</b>	<b>This Month \$'000</b>	<b>\$'000</b>	<b>trend</b>
	64,631	57,338	7,293	↓
<b>Capital Works Summary (incl Op. Init)</b>				
<b>Capital - YTD Performance</b>	<b>YTD Actual \$'000</b>	<b>YTD Budget \$'000</b>	<b>YTD Underspend / (Overspend) \$'000</b>	
Gross Project Expenditure	21,018	41,134	20,116 ↑	
<b>Capital - Full Year</b>	<b>Full Year Forecast \$'000</b>	<b>Full Year Budget \$'000</b>	<b>Carryover \$'000</b>	<b>Full Year Underspend / (Overspend) \$'000</b>
	Gross Project Expenditure	78,514	108,506	26,726 ↑ 3,266 ↓
<b>Project Progress Tracking</b>	<b># Projects</b>			
<3 mth behind	0 ↔			
>6 mth behind	8 ↑			
3-6 mth behind	18 ↑			
Ahead of schedule	5 ↑			
Complete	18 ↑			
NA - not started/on-hold	3 ↓			
On track	108 ↑			
<b>TOTAL</b>	<b>160</b>			
<b>Procurement Summary</b>				
<b>PO Exceptions by type</b>	<b>#</b>	<b>Tender Status</b>	<b>No of Tenders</b>	<b>YTD</b>
ABN Mismatch	7	Completed	0	10
Bank Account Mismatch	6	Under Evaluation	7	7
Invoice Deferred	1	Abandoned	1	1
Invalid Or No PO	83	<b>TOTAL advert</b>	<b>8</b>	<b>18</b>
No Supplier	7			
PO Not Received	83			
Suspected Duplicate	2			
Zero GST	6			
GST Issues	13			
Amount Issues	1			
Requires Review OF Matching	36			
Invalid Invoice Date	2			
Invoice no	6			
<b>Total</b>	<b>253</b>			

**Legend - MTD trend**

↑ ↓ Improvement    ↑ ↓ Deterioration    ↔ No change

## Executive Summary December 2021

### Background

The financial report includes three of the six budgeted financial statements from Section 3 (Financial Statements) of the 2021-22 adopted budget. The information provides a summary of Council's financial position and performance for the period to 31 December 2021 against the adopted budget.

Unless otherwise stated, amounts in the financial report have been entered as whole dollars and cents and then rounded to the nearest thousand or thousands of dollars, as applicable. Figures in the financial report and accompanying notes and appendices reflect the true amount and may differ slightly when rounded figures are manually added, due to the rounding.

### YTD Financial Performance summary

	YTD Actual \$'000	YTD Budget \$'000	YTD Variance Fav/(Unfav) \$'000	YTD Variance Fav/(Unfav) %
Total Income	106,756	107,658	(902)	(0.8%)
Total Expenditure	65,160	67,803	2,643	3.9%
<b>Surplus/(Deficit)</b>	<b>41,596</b>	<b>39,855</b>	<b>1,741</b>	
less: Capital income and other abnormals	40,723	44,891	(4,168)	
add back: Recurrent capital grants	612	859	(247)	
<b>Adjusted underlying Surplus/(Deficit)</b>	<b>1,485</b>	<b>(4,177)</b>	<b>5,662</b>	

The adjusted underlying result at the end of December is a surplus of \$1.5m, which is \$5.7m favourable to the year-to-date budget deficit of \$4.2m. The adjusted surplus excludes capital income and other abnormals, but includes recurrent capital grants. The unadjusted result is a surplus of \$41.6m, which is \$1.7m favourable to the year-to-date budget surplus of \$39.9m.

The favourable variance is primarily due to non-monetary development levies, operating grant income, and materials & services expenditure, which are all favourable to the year-to-date budget. Partly offsetting these are monetary development levies and non-monetary capital contributions, which are both unfavourable.

At the end of December, total income is \$0.9m unfavourable and total expenditure is \$2.6m favourable. Detailed analysis of these variances appear in the Income Statement Major Variance Analysis section of this report.

The total cash balance at the end of December 2021 is \$118.6m, which is \$22.3m higher than year-to-date budget and \$12.0m higher than as at the end of June 2021. Council cash is \$20.5m higher and DCP cash \$8.5m lower.

Restricted cash and intended allocations total \$91.9m, which results in a cash surplus of \$26.7m.

Higher than budgeted YTD cash inflows from rates and charges \$8.9m, contributions \$7.6m, trust funds and deposits \$3.3m and GST receipts \$7.4m, together with lower outflows for capital projects \$27.4m, partly offset by higher outflows for materials & services \$34.1m, contributed to this favourable net cash surplus.

## Executive Summary

### December 2021

#### Year-end forecast

	Full Year Forecast \$'000	Full Year Budget \$'000	Full Year Variance Fav/(Unfav) \$'000	Full Year Variance Fav/(Unfav) %
Total Income	226,476	224,496	1,981	0.9%
Total Expenditure	141,462	135,111	(6,352)	(4.7%)
<b>Surplus/(Deficit)</b>	<b>85,014</b>	<b>89,385</b>	<b>(4,371)</b>	
less: Capital income and other abnormals	88,247	91,824	(3,577)	
add back: Recurrent capital grants	2,178	2,178	0	
<b>Adjusted underlying Surplus/(Deficit)</b>	<b>(1,056)</b>	<b>(262)</b>	<b>(794)</b>	

The year-end forecast result as at the end of December is an adjusted underlying deficit of \$1.1m, which is \$0.8m unfavourable to the adopted budget adjusted underlying deficit of \$262k.

The unadjusted result is forecast to be \$4.4m unfavourable to the adopted budget. Income is forecast to be \$2.0m favourable, with material favourable variances in Operating Grants, Capital Grants, and Non-Monetary Development Levies partly offset by material unfavourable variances in Non-Monetary Capital Contributions, Monetary Development Levies, Statutory Fees & Fines.

Expenditure is forecast to be \$6.4m unfavourable, with material unfavourable variances in Materials & Services \$6.1m (being a \$8.0m deterioration in YTD underspend attributable to rain/storm event costs, capital project costs non-capitalisation, and the COVID impact on the Aquatics & Recreation service contract) and Employee Benefits \$374k (being a \$681k deterioration in YTD underspend), partly offset by a notable favourable variance in Borrowing Costs \$475k.

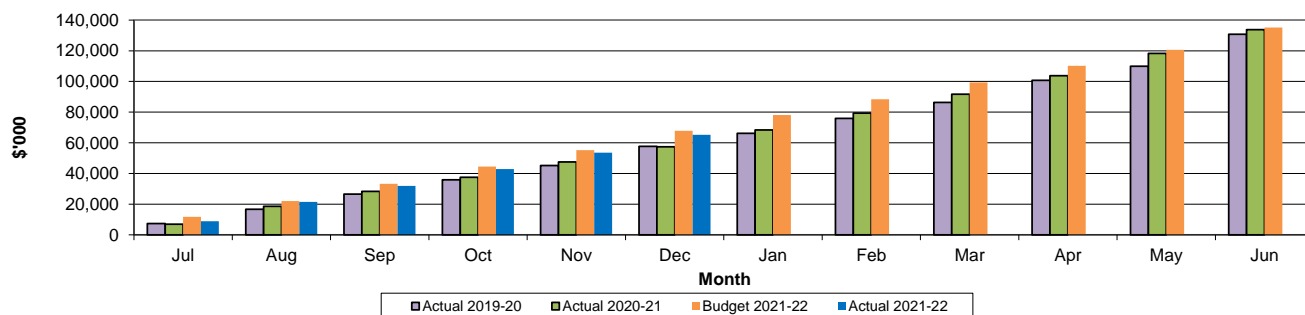
Year-to-date actual expenditure of \$1.1m this financial year on the June 2021 rain event is included in the forecast, together with \$1.4m grant income for the 2020-21 claim of \$252k and the 2021-22 YTD expenditure. Net expenditure of \$2.1m for the October 2021 storm event are included in the forecast, based on the estimate provided to Emergency Management Victoria.



**Income Statement**  
**For the period ended 31 December 2021**

	MTD Actual	MTD Budget	MTD Variance Fav/(Unfav)	YTD Actual	YTD Budget	YTD Variance Fav/(Unfav)	Full Year Forecast	Full Year Budget	Full Year Variance Fav/(Unfav)
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>									
Rates and charges	8,989	8,826	163	53,146	52,958	189	105,915	105,915	0
Statutory fees and fines	441	570	(129)	2,262	2,543	(281)	5,289	5,847	(558)
User Fees	88	236	(148)	737	1,210	(473)	2,577	2,797	(220)
Grants - operating	429	243	186	8,632	4,471	4,162	21,445	14,890	6,555
Grants - capital	935	3,000	(2,066)	19,240	18,799	441	30,824	29,140	1,684
Contributions - monetary	(34)	29	(63)	16	171	(155)	314	345	(31)
Capital contributions - monetary	0	1	(1)	0	2	(2)	3	3	0
Development levies - monetary	1,241	1,473	(232)	4,913	8,840	(3,928)	14,681	17,681	(3,000)
Capital contributions - non-monetary	232	7,500	(7,268)	8,832	17,250	(8,418)	35,000	45,000	(10,000)
Development levies - non-monetary	213	0	213	7,739	0	7,739	7,739	0	7,739
Net gain on disposal of property, infrastructure, pla	0	150	(150)	333	0	333	0	0	0
Interest	23	54	(31)	75	234	(159)	350	450	(100)
Other income	125	187	(62)	830	1,180	(350)	2,338	2,426	(89)
<b>Total income</b>	<b>12,681</b>	<b>22,270</b>	<b>(9,588)</b>	<b>106,756</b>	<b>107,658</b>	<b>(902)</b>	<b>226,476</b>	<b>224,496</b>	<b>1,981</b>
<b>Expenses</b>									
Employee benefits	4,748	5,131	383	22,059	22,366	307	45,732	45,359	(374)
Materials & services	3,972	4,631	659	27,245	29,108	1,862	63,353	57,211	(6,142)
Depreciation	2,241	2,354	113	14,166	14,123	(43)	28,245	28,246	(0)
Amortisation - intangible assets	0	21	21	40	128	88	255	255	0
Amortisation - right of use assets	290	15	(275)	290	90	(201)	486	179	(307)
Bad & doubtful debts	11	16	4	37	95	57	210	210	0
Borrowing costs	133	164	31	542	698	156	1,131	1,604	475
Finance costs - leases	80	4	(75)	80	27	(53)	142	53	(89)
Internal charges	0	5	5	0	50	50	0	0	(0)
Other expenses	102	270	167	700	1,120	420	1,908	1,995	85
<b>Total expenses</b>	<b>11,578</b>	<b>12,610</b>	<b>1,032</b>	<b>65,160</b>	<b>67,803</b>	<b>2,643</b>	<b>141,462</b>	<b>135,111</b>	<b>(6,352)</b>
							by \$7k		
<b>Surplus/(deficit)</b>	<b>1,103</b>	<b>9,659</b>	<b>(8,556)</b>	<b>41,596</b>	<b>39,855</b>	<b>1,741</b>	<b>85,014</b>	<b>89,385</b>	<b>(4,371)</b>
less: Capital income and other abnormals	2,620	11,974	(9,354)	40,723	44,891	(4,168)	88,247	91,824	(3,577)
add back: Recurrent capital grants	0	0	0	612	859	(247)	2,178	2,178	0
<b>Adjusted underlying surplus/(deficit)</b>	<b>(1,517)</b>	<b>(2,315)</b>	<b>798</b>	<b>1,485</b>	<b>(4,177)</b>	<b>5,662</b>	<b>(1,056)</b>	<b>(262)</b>	<b>(794)</b>
							↓ by \$507k		

**Total Expenditure - YTD**



**Income Statement Major Variance Analysis  
For the period ended 31 December 2021**

	<b>YTD Variance \$'000 Fav/(Unfav)</b>	<b>Notes to Accounts</b>	<b>Permanent Variance \$'000 Fav/(Unfav)</b>	<b>Timing Variance \$'000 Fav/(Unfav)</b>
<b>1 Rates and charges</b>	<b>189</b>	Rates and charges income is \$189k favourable.  Rates income, including supplementary and cultural & recreational land rates, is \$261k favourable, and interest on rates & charges is \$207k favourable. These have been partly offset by garbage and green waste bin revenue, which is \$279k unfavourable due to timing.  Year-end forecast is in line with the adopted budget at this stage.		<b>189</b>
<b>2 Statutory fees and fines</b>	<b>(281)</b>	Statutory fees and fines income is \$281k unfavourable.  Unfavourable variances in development fees of \$485k and landscape development \$127k (both due to the combination of weather, lockdowns, timing of Pakenham East development, and other developer agreements) have been partly offset by favourable variances in statutory planning fees \$126k, animal control fees of \$93k, and Food Act registrations \$82k.  Year-end forecast is \$558k unfavourable to the adopted budget. Development income is forecast to be unfavourable by \$588k (due to combination of weather, vaccination mandates, construction industry shutdown and Pakenham East delays) and landscape development fee income by \$240k (due to combination of weather, lockdown, construction industry shutdown and Pakenham East delays). These are partly offset by an increase in pool registration fines of \$100k (due to higher volume of non-compliance) and statutory planning fees \$100k (due to increased volume of planning applications).	<b>(414)</b>	<b>133</b>
<b>3 User fees</b>	<b>(473)</b>	User fees income is \$473k unfavourable.  Unfavourable variances in a number of areas, including community asset committees \$122k, central enrolments \$34k, CCC events and room & equipment hire \$81k, children's centres at Henry \$43k, Hollins \$30k, Bridgewood \$27k, Lakeside \$24k and Arena \$22k, statutory planning \$26k, Emerald Lake Park \$26k, and animal control \$24k.  Year-end forecast is \$220k unfavourable to the adopted budget, mainly in the Cardinia Cultural Centre and Emerald Lake Park areas.	<b>(110)</b>	<b>(363)</b>
<b>4 Grants - operating</b>	<b>4,162</b>	Operating grants income is \$4.162m favourable.  Favourable variance is due to recognition this year of grant income received in advance last year of \$1.2m and unbudgeted grants of \$2.6m, mainly being \$893k for the capital works project Koo Wee Rup football/cricket pavilion upgrades (where expenditure has been classified as operating), \$575k for COVID-Safe Outdoor Activation Funding, and \$460k for Storm and Flood Event Staffing.  The timing variance on budgeted grants is \$342k favourable.  Year-end forecast is \$6.555m favourable to the adopted budget. This is mainly due to the anticipated grant funding from the State Government for the June 2021 rain event and the October 2021 storm event, and other unbudgeted grants for the Koo Wee Rup football/cricket pavilion upgrade, COVID-Safe Outdoor Activation Funding, Storm and Flood Event staffing, Local Partnerships, and Community Recovery Fund.	<b>3,820</b>	<b>342</b>

**Income Statement Major Variance Analysis  
For the period ended 31 December 2021**

	<b>YTD Variance \$'000 Fav/(Unfav)</b>	<b>Notes to Accounts</b>	<b>Permanent Variance \$'000 Fav/(Unfav)</b>	<b>Timing Variance \$'000 Fav/(Unfav)</b>
<b>5 Grants - capital</b>	<b>441</b>	<p>Capital grant income is \$441k favourable.</p> <p>Favourable variance is mainly due to the receipt of unbudgeted grants \$2.5m (eg: \$800k Timbertop Intergrated Children's Centre, \$750k Toomuc Res south oval pavilion upgrade, \$500k Gembrook Res).</p> <p>Also, the Sealing the Hills grant is \$813k better than the full year budget.</p> <p>The favourable impact of grants recognised this year, but received in advance last year, has been mostly offset by their phasing to result in a net favourable variance of \$11k.</p> <p>Offsetting the above are unfavourable timing variances for other projects \$2.9m, mainly due to the timing of the Officer intersections upgrades project.</p> <p>Year-end forecast is \$1.684m favourable to the adopted budget, primarily due to: unbudgeted grants of \$1.0m for Toomuc Reserve north and south oval pavilion upgrades, \$0.15m for Toomuc Reserve Netball Court, \$1.6m for Timbertop Integrated Children's Centre, and \$1.0m for Gembrook pavilion budgeted in prior year but to be received this year; and Sealing the Hills grant \$813k better than budgeted.</p> <p>Partly offsetting these favourable variances is the My Place project budgeted grant of \$3.35m, which was received last year.</p> <p>The forecast may change in future months if LRCI round 3 funding is received earlier.</p>	<b>3,347</b>	<b>(2,906)</b>
<b>6 Contributions - monetary</b>	<b>(155)</b>	<p>Contributions - monetary income is \$155k unfavourable.</p> <p>Unfavourable variance primarily due to decorative light poles contributions \$153k under budget due to a combination of timing and the impact of a prior year adjustment, and timing of Emerald Lake Park and Telstra contributions of \$51k and \$25k respectively.</p> <p>These are partly offset by unbudgeted contributions for dust control, sealed roads and capital works totalling \$75k.</p> <p>Year-end forecast is \$31k unfavourable to the adopted budget.</p>	<b>28</b>	<b>(183)</b>
<b>7 Capital contributions - monetary</b>	<b>(2)</b>	<p>Capital contributions - monetary income is \$2k unfavourable.</p> <p>Budgeted contribution from South East Councils Climate Change Alliance (SECCCA) is yet to be recognised due to timing.</p> <p>Year-end forecast is in line with the adopted budget.</p>		<b>(2)</b>
<b>8 Development levies - monetary</b>	<b>(3,928)</b>	<p>Development levies - monetary income is \$3.928m unfavourable.</p> <p>This includes the value of developer, community infrastructure and public open space levies totalling \$4.913m, being \$3.928m less than budget. The major item contributing to this variance is Cardinia Road DCP developer levies.</p> <p>Year-end forecast is \$3.0m unfavourable to the adopted budget.</p>	<b>(3,000)</b>	<b>(928)</b>
<b>9 Capital contributions - non-monetary</b>	<b>(8,418)</b>	<p>Capital contributions - non-monetary income is \$8.418m unfavourable.</p> <p>This item includes developer contributions of roads, footpaths, drains, bridges, land and land under roads which total \$8.832m, and is \$8.418m unfavourable to budget.</p> <p>Year-end forecast is \$10.0m unfavourable to the adopted budget.</p>	<b>(8,418)</b>	

**Income Statement Major Variance Analysis  
For the period ended 31 December 2021**

	<b>YTD Variance \$'000 Fav/(Unfav)</b>	<b>Notes to Accounts</b>	<b>Permanent Variance \$'000 Fav/(Unfav)</b>	<b>Timing Variance \$'000 Fav/(Unfav)</b>
<b>10 Development levies - non-monetary</b>	<b>7,739</b>	<p>Development levies - non-monetary income is \$7.739m favourable.</p> <p>Favourable variance is due to this item not being budgeted.</p> <p>Of the income recognised this year is \$6.807m income unearned at the end of 20/21 transferred into 21/22. This income will be assessed again at 30-Jun-22 to determine whether it should be recognised as income.</p> <p>Unbudgeted income this year includes \$932k relating to Cardinia Road Employment Precinct.</p> <p>Year-end forecast is \$7.739m favourable to the adopted budget.</p>	<b>7,739</b>	
<b>11 Net gain on disposal of property, infrastructure, plant</b>	<b>333</b>	<p>Net gain on disposal of property, infrastructure, plant income is \$333k favourable.</p> <p>Net proceeds from sale of plant and land of \$289k and \$53k favourable respectively. These have been partly offset by unbudgeted disposal of infrastructure assets totalling \$9k.</p> <p>Year-end forecast is in line with the adopted budget.</p>		<b>333</b>
<b>12 Interest</b>	<b>(159)</b>	<p>Interest income is \$159k unfavourable.</p> <p>This unfavourable variance includes both Council and DCP investments and is primarily due to lower interest rates.</p> <p>Year-end forecast is (\$100k) unfavourable due to lower interest rates.</p>	<b>(100)</b>	<b>(59)</b>
<b>13 Other income</b>	<b>(350)</b>	<p>Other income is \$350k unfavourable.</p> <p>Cost recovery income is \$169k unfavourable, mainly rates due to timing.</p> <p>Rent and lease income is \$145k unfavourable, mainly: My Place youth facility, rental properties, Cardinia Cultural Centre, and seniors housing.</p> <p>Other Revenue is \$25k unfavourable, mainly Cardinia Cultural Centre, partly offset by Engineering Services.</p> <p>Year-end forecast is \$89k unfavourable to the adopted budget.</p>	<b>(44)</b>	<b>(306)</b>
<b>14 Employee benefits</b>	<b>307</b>	<p>Employee benefits expenditure is \$307k favourable.</p> <p>Favourable variance is mainly due to vacancies across the organisation, and also delayed recruitment, staff working reduced hours or taking leave without pay, and reduced overtime. These have been partly offset by unbudgeted expenditure on grant funded activities, including Working for Victoria and Storm and Flood Event Staffing.</p> <p>Year-end forecast is \$374k unfavourable to budget due to continued expenditure on grant funded activities, including Working for Victoria, Storm and Flood Event Staffing, and Local Partnerships, partly offset by savings from the corporate realignment.</p>		<b>307</b>

**Income Statement Major Variance Analysis  
For the period ended 31 December 2021**

	<b>YTD Variance \$'000 Fav/(Unfav)</b>	<b>Notes to Accounts</b>	<b>Permanent Variance \$'000 Fav/(Unfav)</b>	<b>Timing Variance \$'000 Fav/(Unfav)</b>
<b>15</b>	<b>Materials &amp; services</b>	<b>1,862</b>		<b>1,606</b>
		<p>Materials and services expenditure is \$1.862m favourable.</p> <p>Contracts are \$1.6m under budget, mainly in the following contracts:</p> <ul style="list-style-type: none"> <li>- fire season slashing \$288k,</li> <li>- parks &amp; gardens \$248k,</li> <li>- putrescible disposal \$244k,</li> <li>- green waste bin \$232k,</li> <li>- recycling collection \$181k,</li> <li>- dangerous tree removal \$160k,</li> <li>- litter/recycling \$128k,</li> <li>- dumped rubbish \$97k,</li> <li>- animal control \$54k,</li> <li>- garbage collection \$34k,</li> <li>- Cardinia LiFE \$33k,</li> <li>- Toomah community centre \$30k,</li> <li>- domestic waste water \$26k,</li> <li>- Cardinia Food Circles \$24k,</li> <li>- building cleaning \$23k,</li> <li>- customer service \$22k,</li> <li>- Emerald Lake Park \$19k,</li> <li>- Pakenham Regional Tennis Centre \$18k,</li> <li>- immunisation \$17k,</li> <li>- seasonal aquatic facilities \$17k,</li> <li>- Cardinia Cultural Centre \$15k,</li> <li>- Cockatoo Stadium \$12k, and</li> <li>- Rates &amp; Property \$11k.</li> </ul> <p>These have been partly offset by over budget variances in:</p> <ul style="list-style-type: none"> <li>- hard/green waste \$177k and</li> <li>- recycling processing \$146k.</li> </ul>		

**Income Statement Major Variance Analysis  
For the period ended 31 December 2021**

	<b>YTD Variance \$'000 Fav/(Unfav)</b>	<b>Notes to Accounts</b>	<b>Permanent Variance \$'000 Fav/(Unfav)</b>	<b>Timing Variance \$'000 Fav/(Unfav)</b>
		<p>Capital works, priority works and community capital works expense is currently \$261k unfavourable to budget.</p> <p>Other variances total \$517k favourable, including:</p> <ul style="list-style-type: none"> <li>- recreation reserve maintenance \$208k,</li> <li>- grading materials \$203k,</li> <li>- specialist crew utilities \$190k,</li> <li>- rates debt collection \$174k,</li> <li>- aquatic and recreation utilities \$142k.</li> <li>- resheeting materials \$99k,</li> <li>- buildings electricity \$98k,</li> <li>- Cardinia LiFE maintenance \$84k,</li> <li>- corporate memberships and subscriptions \$75k,</li> <li>- corporate legal &amp; professional fees \$68k,</li> <li>- Cardinia Cultural Centre shows &amp; programs \$59k,</li> <li>- Ageing Well grants \$58k,</li> <li>- Bridge Maintenance \$54k,</li> <li>- Diesel fuel \$53k, and</li> <li>- Hills Hub \$52k.</li> </ul> <p>These have been partly offset by unbudgeted expenditure for the June 2021 rain event of \$1.1m, which has been classified as a permanent unfavourable variance.</p> <p>Year-end forecast is \$6.142m unfavourable to the adopted budget. This is mainly due to unbudgeted expenditure on the Jun-21 rain event of \$1.1m and Oct-21 storm event of \$2.1m (both likely to be mostly recoverable through State Govt grant funding), capital works operating expense forecast \$1.4m, COVID-19 impact on the Aquatic &amp; Recreation contract \$600k, and expenditure of other unbudgeted grant income, including COVID-Safe Outdoor Activation Fund \$575k, Community Recovery Fund \$158k, and Local Partnerships \$150k.</p>	(261)	1,609
<b>16 Depreciation</b>	<b>(43)</b>	<p>Depreciation expense is \$43k unfavourable.</p> <p>Unfavourable variance is mainly resulting from the depreciation expense of the first full year of assets capitalised from completed projects and developer contributed assets during last financial year, and the effect of the last year's revaluation increase.</p> <p>Year-end forecast is in line with the adopted budget.</p>		<b>(43)</b>
<b>17 Amortisation - intangible assets</b>	<b>88</b>	<p>Intangible assets amortisation expense is \$88k favourable.</p> <p>Favourable variance for recognition of amortisation of intangible assets is due to timing.</p> <p>Year-end forecast is in line with the adopted budget.</p>		<b>88</b>
<b>18 Amortisation - right of use assets</b>	<b>(201)</b>	<p>Right of use assets amortisation expense is \$201k unfavourable.</p> <p>Unfavourable variance for recognition of amortisation of right of use assets is due to higher amortisation amounts than expected. This item includes applicable assets within the waste (garbage, recycling, hard/green waste, green waste) and parks &amp; gardens areas.</p> <p>Year-end forecast is \$307k unfavourable to the adopted budget.</p>	<b>(111)</b>	<b>(90)</b>

**Income Statement Major Variance Analysis  
For the period ended 31 December 2021**

	<b>YTD Variance \$'000 Fav/(Unfav)</b>	<b>Notes to Accounts</b>	<b>Permanent Variance \$'000 Fav/(Unfav)</b>	<b>Timing Variance \$'000 Fav/(Unfav)</b>
<b>19</b>	<b>Bad &amp; doubtful debts</b>	<b>57</b> Bad and doubtful debts expense is \$57k favourable.  Favourable variance across all major areas (animal control, local laws, rates, fire prevention and planning enforcement) primarily due to timing.  Year-end forecast is in line with the adopted budget.		<b>57</b>
<b>20</b>	<b>Borrowing costs</b>	<b>156</b> Borrowing costs are \$156k favourable.  Interest on loans is \$141k favourable, mainly due to the budgeted loan for 2021-22 not yet being drawn down, and bank charges are \$15k favourable due to timing.  Year-end forecast is \$475k favourable to the adopted budget.	<b>141</b>	<b>15</b>
<b>21</b>	<b>Finance costs - leases</b>	<b>(53)</b> Leases finance costs are \$53k unfavourable.  Unfavourable variance for recognition of interest expense on right of use assets is due to higher interest amounts than expected. This item includes applicable assets within the waste (garbage, recycling, hard/green waste, green waste) and parks & gardens areas.  Year-end forecast is \$89k unfavourable to the adopted budget.	<b>(27)</b>	<b>(26)</b>
<b>22</b>	<b>Internal charges</b>	<b>50</b> Internal charges are \$50k favourable.  Internal charges actual income equals expenditure across the organisation. Variance is due to budget phasing, and will have a nil variance at the end of the financial year.		<b>50</b>
<b>23</b>	<b>Other expenses</b>	<b>420</b> Other expenses are \$420k favourable.  Favourable variances in IT hardware leases \$119k, garbage collection \$93k, Financial audit fees \$88k, rental property leases \$38k, Collective Impact \$27k, Bridgewood Primary School \$27k, Strategic Planning government fees \$17k, and Playgrounds audit fees \$15k.  Year-end forecast is \$85k favourable to the adopted budget.	<b>40</b>	<b>380</b>

**Note:** Council's income streams are impacted by accounting standards adopted on 1 July 2019, particularly Capital grants. The standards require income to be deferred until performance obligations/milestones are met as per the grant schedule or contract. At year-end, Finance and Project Managers will identify the income against those performance obligations that are not complete and will carry forward the income to the following financial year, thereby reducing the surplus by that amount. The Accounting Standards are: AASB 15 – Revenue from Contracts with Customers; and AASB 1058 – Income of Non-for-Profit Entities.

**COVID Income Statement Impacts****As at 31 December 2021**

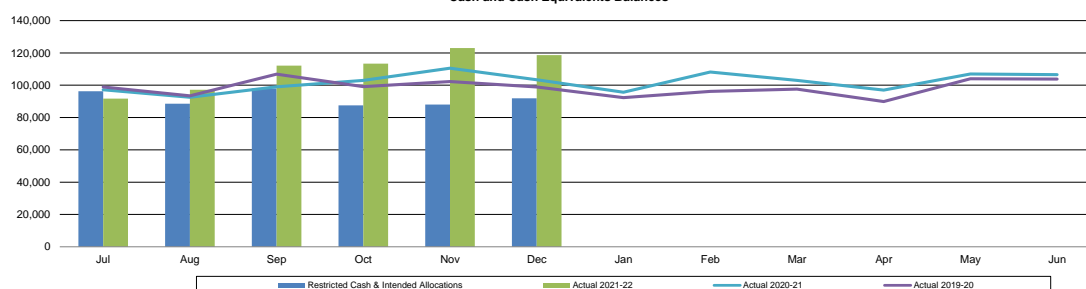
<b>Category</b>	<b>COVID Impacts</b>	<b>\$'000</b>
		<b>Fav/(Unfav)</b>
Other Income	Arts and Creative Industries events - CCC	(140)
Statutory fees	Development and Landscape statutory fees down due to lockdowns	(414)
Statutory fees	Development user fees up due to lockdowns	12
User fees	Emerald Lake Park - Income reduction for car park income, booking shelter fees and parking pass income reduction due to lockdown	(35)
User fees	Arts and Creative Industries events - CCC	(53)
User fees	Arts and Creative Industries events - CCC Theatre - hall/equipment hire	(20)
User fees	Arts and Creative Industries events - CCC Dance Room - hall/equipment hire	(30)
User fees	Arts and Creative Industries events - Pakenham Hall - hall/equipment hire	(23)
	<b>Income Loss</b>	<b>(703)</b>
<b>Expenditure Category</b>	<b>COVID Impacts</b>	<b>\$'000</b>
		<b>Fav/(Unfav)</b>
Employee benefits	COVID-19 activity - leave impact	(135)
Materials/Services	Aligned Leisure contract	(600)
Materials/Services	COVID-19 activity - materials and services	(24)
Materials & Services	Arts and Creative Industries events - CCC catering and shows & programs	105
	<b>Additional Expenditure</b>	<b>(654)</b>
	<b>Total impact - from COVID package</b>	<b>(1,357)</b>



**Cash Flow Statement**  
**As at 31 December 2021**

	Full Year Forecast \$'000	Full Year Budget \$'000	Full Year Variance \$'000	YTD Actual \$'000	YTD Budget \$'000	YTD Variance \$'000	30-Jun-21 Actual \$'000	Yearly Change \$'000
<b>Cash flows from operating activities</b>								
<b>Receipts</b>								
Rates and Charges	104,438	105,089	(651)	61,414	52,545	8,870	100,183	(38,769)
Statutory Fees and Fines	5,289	5,847	(558)	2,451	2,924	(473)	4,677	(2,226)
User Fees	1,985	2,431	(446)	811	1,216	(405)	2,445	(1,634)
Grants - operating	21,445	14,890	6,555	7,427	7,445	(18)	20,355	(12,928)
Grants - capital	30,824	29,140	1,684	14,058	14,570	(512)	20,928	(6,870)
Contributions	14,998	18,029	(3,031)	16,653	9,015	7,639	18,951	(2,298)
Interest received	350	450	(100)	75	225	(150)	471	(396)
Trust funds and deposits taken	264	0	264	3,283	0	3,283	26,806	(23,523)
Other Receipts	2,338	2,426	(88)	1,001	1,213	(212)	1,590	(589)
GST received (net)	0	0	0	7,369	0	7,369	10,883	(3,514)
<b>Total receipts from operating activities</b>	<b>181,931</b>	<b>178,302</b>	<b>3,629</b>	<b>114,542</b>	<b>89,151</b>	<b>25,391</b>	<b>207,289</b>	<b>(92,747)</b>
<b>Payments</b>								
Employee costs	(45,673)	(45,281)	(392)	(21,484)	(22,641)	1,157	(41,552)	20,068
Materials and Services	(63,646)	(40,020)	(23,626)	(54,091)	(20,010)	(34,081)	(77,177)	23,086
Short-term, low value and variable lease payments	0	0	0	(30)	0	(30)	0	203
Trust funds and deposits repaid	0	0	0	(2,762)	0	(2,762)	(27,918)	25,156
<b>Total payments from operating activities</b>	<b>(109,319)</b>	<b>(85,301)</b>	<b>(24,018)</b>	<b>(78,367)</b>	<b>(42,651)</b>	<b>(35,717)</b>	<b>(146,880)</b>	<b>68,513</b>
<b>Net cash provided by operating activities</b>	<b>72,612</b>	<b>93,002</b>	<b>(20,389)</b>	<b>36,176</b>	<b>46,501</b>	<b>(10,326)</b>	<b>60,409</b>	<b>(24,234)</b>
<b>Cash flows from investing activities</b>								
Payments for property, plant and equipment	(78,514)	(98,487)	19,973	(21,827)	(49,244)	27,417	(51,770)	29,943
Proceeds from sales of assets	900	900	0	599	450	149	824	(225)
<b>Net cash used in investing activities</b>	<b>(77,614)</b>	<b>(97,587)</b>	<b>19,973</b>	<b>(21,228)</b>	<b>(48,794)</b>	<b>27,566</b>	<b>(50,946)</b>	<b>29,718</b>
<b>Cash flows from financing activities</b>								
Finance costs	(1,214)	(1,604)	390	(542)	(802)	260	(1,756)	1,214
Proceeds from borrowings	8,000	12,110	(4,110)	0	0	0	8,000	(8,000)
Repayment of borrowings	(3,678)	(3,161)	(517)	(1,643)	(1,581)	(63)	(12,317)	10,674
Interest paid - lease liability	(58)	(53)	(5)	(80)	(27)	(54)	(145)	65
Repayment of lease liabilities	79	(158)	237	(646)	(79)	(567)	(421)	(225)
<b>Net cash provided by financing</b>	<b>3,128</b>	<b>7,134</b>	<b>(4,006)</b>	<b>(2,910)</b>	<b>(2,488)</b>	<b>(423)</b>	<b>(6,639)</b>	<b>3,728</b>
Increase/(reduction) in cash held	(1,874)	2,549	(4,422)	12,037	(4,781)	16,817	2,824	9,213
Cash at beginning	106,572	101,055	5,517	106,572	101,055	5,517	103,748	2,824
<b>Cash at end</b>	<b>104,698</b>	<b>103,604</b>	<b>1,094</b>	<b>118,609</b>	<b>96,274</b>	<b>22,334</b>	<b>106,572</b>	<b>12,037</b>
Restricted Cash & Intended Allocations	91,921			91,921			96,120	4,199
<b>Net Cash Available</b>	<b>12,777</b>			<b>26,688</b>			<b>10,452</b>	<b>16,236</b>
<b>Restricted Cash</b>								
Trust funds and deposits	13,488			13,488			10,164	(3,324)
Developer contribution levy	39,900			39,900			50,812	10,912
<b>Restricted Cash - Total</b>	<b>53,388</b>			<b>53,388</b>			<b>60,976</b>	<b>7,588</b>
<b>Intended Allocations</b>								
Carry-forward capital works	26,725			26,725			23,334	(3,391)
Unspent grants	10,892			10,892			10,892	0
Other	916			916			918	2
<b>Intended Allocations - Total</b>	<b>38,533</b>			<b>38,533</b>			<b>35,144</b>	<b>(3,389)</b>
<b>Restricted Cash &amp; Intended Allocations</b>	<b>91,921</b>			<b>91,921</b>			<b>96,120</b>	<b>4,199</b>

Cash and Cash Equivalents Balances



**Comments:**

- The total cash balance at the end of December 2021 is \$118.6m, which is \$12.0m higher than as at the end of June 2021.
- Council cash is \$20.5m higher and DCP cash \$8.5m lower.
- YTD variance is mainly due to the timing of receipts for rates, contributions, trust funds & deposits, and GST, and of payments for capital projects and materials & services.
- The total of restricted cash and intended allocations is \$91.9m, resulting in a cash surplus of \$26.7m.
- The third of four rates instalments is due 28 February 2022.

**Balance Sheet**  
**As at 31 December 2021**

	Full Year Forecast \$'000	Full Year Budget \$'000	Full Year Variance \$'000	30-Jun-21 Actual \$'000	YTD Actual \$'000	YTD Change \$'000
<b>Current Assets</b>						
Cash & Cash Equivalents	104,698	103,604	1,094	106,572	118,609	12,037
1 Trade & Other Receivables	25,708	25,572	136	23,638	85,129	61,491
Inventories	8	11	(3)	8	308	300
Non-current assets classified as held for sale	500	3,019	(2,519)	500	0	(500)
Other Assets	4,871	2,875	1,996	4,871	1,689	(3,182)
<b>Total Current Assets</b>	<b>135,785</b>	<b>135,081</b>	<b>704</b>	<b>135,589</b>	<b>205,734</b>	<b>70,145</b>
<b>Non Current Assets</b>						
Trade & Other Receivables	15,785	10,091	5,694	15,785	409	(15,376)
Investments in Associates	1,480	1,366	114	1,480	1,480	(0)
Property, infrastructure, plant and equipment	2,120,715	1,986,296	134,419	2,029,347	2,044,583	15,236
Right of use assets	297	1,611	(1,314)	5,422	5,132	(290)
Intangible Assets	5,351	377	4,974	297	315	18
<b>Total Non Current Assets</b>	<b>2,143,627</b>	<b>1,999,741</b>	<b>143,886</b>	<b>2,052,331</b>	<b>2,051,920</b>	<b>(411)</b>
<b>TOTAL ASSETS</b>	<b>2,279,413</b>	<b>2,134,822</b>	<b>144,591</b>	<b>2,187,920</b>	<b>2,257,655</b>	<b>69,735</b>
<b>Current Liabilities</b>						
Trade and other payables	42,506	38,446	(4,060)	24,438	20,597	3,841
Trust funds and deposits	10,428	12,467	2,039	10,164	13,489	(3,325)
Provisions	8,818	8,477	(341)	8,765	9,873	(1,108)
Interest-bearing liabilities	4,198	3,161	(1,037)	11,350	0	11,350
Lease liabilities	520	156	(364)	520	271	249
2 Unearned income	0	0	0	16,422	52,332	(35,910)
<b>Total Current Liabilities</b>	<b>66,470</b>	<b>62,706</b>	<b>(3,764)</b>	<b>71,659</b>	<b>96,560</b>	<b>(24,901)</b>
<b>Non Current Liabilities</b>						
Trade and other payables	11,125	19,911	8,786	11,457	4,954	6,503
3 Provisions	1,051	1,213	162	1,045	103,119	(102,074)
Interest-bearing liabilities	28,883	36,752	7,869	16,889	26,596	(9,707)
Lease liabilities	4,981	1,510	(3,471)	4,981	4,981	0
<b>Total Non Current Liabilities</b>	<b>46,040</b>	<b>59,386</b>	<b>13,346</b>	<b>34,372</b>	<b>139,650</b>	<b>(105,278)</b>
<b>TOTAL LIABILITIES</b>	<b>112,510</b>	<b>122,092</b>	<b>9,582</b>	<b>106,031</b>	<b>236,210</b>	<b>(130,179)</b>
<b>NET ASSETS</b>	<b>2,166,902</b>	<b>2,012,730</b>	<b>154,172</b>	<b>2,081,889</b>	<b>2,021,444</b>	<b>(60,445)</b>
<b>Equity</b>						
4 Accumulated Surplus	1,237,819	1,271,770	(33,951)	1,157,224	1,208,925	51,701
5 Reserves	929,083	740,960	188,123	924,665	812,520	(112,145)
<b>TOTAL EQUITY</b>	<b>2,166,902</b>	<b>2,012,730</b>	<b>154,172</b>	<b>2,081,889</b>	<b>2,021,444</b>	<b>(60,445)</b>

**Comments on major YTD Changes:**

- Trade and other receivables (current) have increased by \$61.5m primarily due to the recognition of rate debtors for the year.
- Unearned income has increased by \$35.9m due to recognition of rates and charges income for the remainder of the year.
- Non-current provisions have increased by \$102.1m primarily due to the recognition of future DCP commitments of \$102.1m.
- Increase in Accumulated Surplus of \$51.7m relates to the YTD surplus for the year of \$41.6m and developer reserve movements of \$10.1m.
- Decrease in Reserves of \$112.1m is due to recognition of future DCP commitments of \$102.1m and developer reserve movements of \$10.1m.

## VAGO Financial Sustainability Indicators

### As at 31 December 2021

	Actual	Budget	Forecast	Scale
	2020-21	2021-22	2021-22	
<b>Net result (%)</b>	68,328	89,385	85,014	<-10%
Net Result/Total Revenue	203,852	224,496	226,476	-10%-0%
Measures how big the operating surplus or deficit is	33.52%	39.82%	↓ 37.54%	>0%
<b>Adjusted underlying result (%)</b>	(1,079)	(262)	(1,056)	<0
Adj Result/Adj Revenue	134,445	134,849	140,407	0%-5%
Removes impact of non-recurrent to measure purely op result	-0.80%	-0.19%	↓ -0.75%	>5%
<b>Liquidity (ratio)</b>	135,589	135,081	135,785	<0.75
Current Assets/Current Liabilities	71,659	62,706	66,470	0.75-1.0
Measures the ability to pay existing liabilities in the next 12 months	1.89	2.15	↓ 2.04	>1
<b>Internal financing (%)</b>	60,409	93,002	72,612	<75%
Net Operating Cashflow/Net Capex cashflow	50,946	97,587	77,614	75%-100%
Measures the ability to finance capex cashoutflow through operating cashflow	119%	95%	↑ 94%	>100%
<b>Indebtedness (%)</b>	34,372	59,387	46,040	>60%
Non-current Liabilities/Own-sourced revenue	110,483	117,436	116,470	40%-60%
Measure the ability of the entity to cover non-current liabilities through its own revenue	31.11%	50.57%	↓ 39.53%	<40%
<b>Capital replacement (ratio)</b>	51,770	98,487	78,514	<1
Cash outflow for PPE/Depre.	26,299	28,246	28,245	1-1.5
Measures whether the rate of the investment of infrastructure is higher than depreciation, excl. carryovers	1.97	3.49	↓ 2.78	>1.5
<b>Renewal gap (ratio)</b>	27,901	44,793	40,057	<0.5
Renewal & Upgrade Capex/Depre	26,299	28,246	28,245	0.5-1.0
Measures measure if Council is maintaining its existing assets, excl. carryovers	1.06	1.59	↓ 1.42	>1.0

#### Legend - MTD trend

↑↓ Improvement     
 ↑↓ Deterioration     
 No change     
 ↔

Financial sustainability risk indicators—risk assessment criteria

Risk	Net result	Adjusted underlying result	Liquidity	Internal financing	Indebtedness	Capital replacement	Renewal gap
High	Less than negative 10%	Less than 0%	Less than 0.75	Less than 75%	More than 60%	Less than 1.0	Less than 0.5
	Insufficient revenue is being generated to fund operations and asset renewal.	Insufficient surplus being generated to fund operations	Immediate sustainability issues with insufficient current assets to cover liabilities.	Limited cash generated from operations to fund new assets and asset renewal.	Potentially long-term concern over ability to repay debt levels from own-source revenue.	Spending on capital works has not kept pace with consumption of assets.	Spending on existing assets has not kept pace with consumption of these assets.
Medium	Negative 10%–0%	0%–5%	0.75–1.0	75–100%	40–60%	1.0–1.5	0.5–1.0
	A risk of long-term run down to cash reserves and inability to fund asset renewals.	Surplus being generated to fund operations	Need for caution with cash flow, as issues could arise with meeting obligations as they fall due.	May not be generating sufficient cash from operations to fund new assets.	Some concern over the ability to repay debt from own-source revenue.	May indicate spending on asset renewal is insufficient.	May indicate insufficient spending on renewal of existing assets.
Low	More than 0%	More than 5%	More than 1.0	More than 100%	40% or less	More than 1.5	More than 1.0
	Generating surpluses consistently.	Generating strong surpluses to fund operations	No immediate issues with repaying short-term liabilities as they fall due.	Generating enough cash from operations to fund new assets.	No concern over the ability to repay debt from own-source revenue.	Low risk of insufficient spending on asset renewal.	Low risk of insufficient spending on asset base.

Source: VAGO.



# **Capital Works Monthly Report**

**For the period  
1 July 2021  
to  
31-Dec-21**

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**December 2021**



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**Capital Works Gross Expenditure (incl Operating Initiatives)  
As at December 2021**



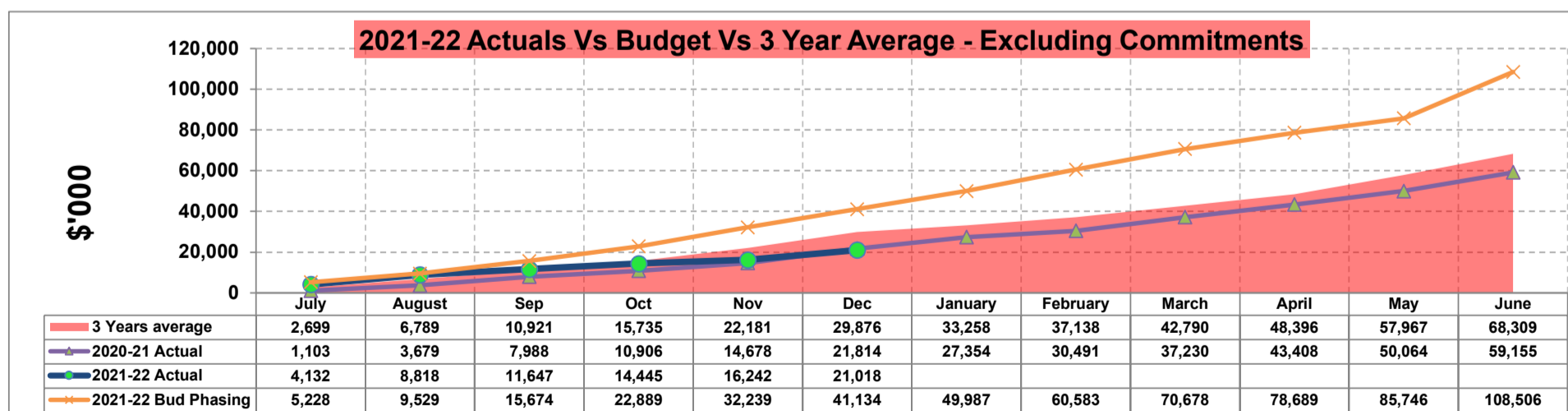
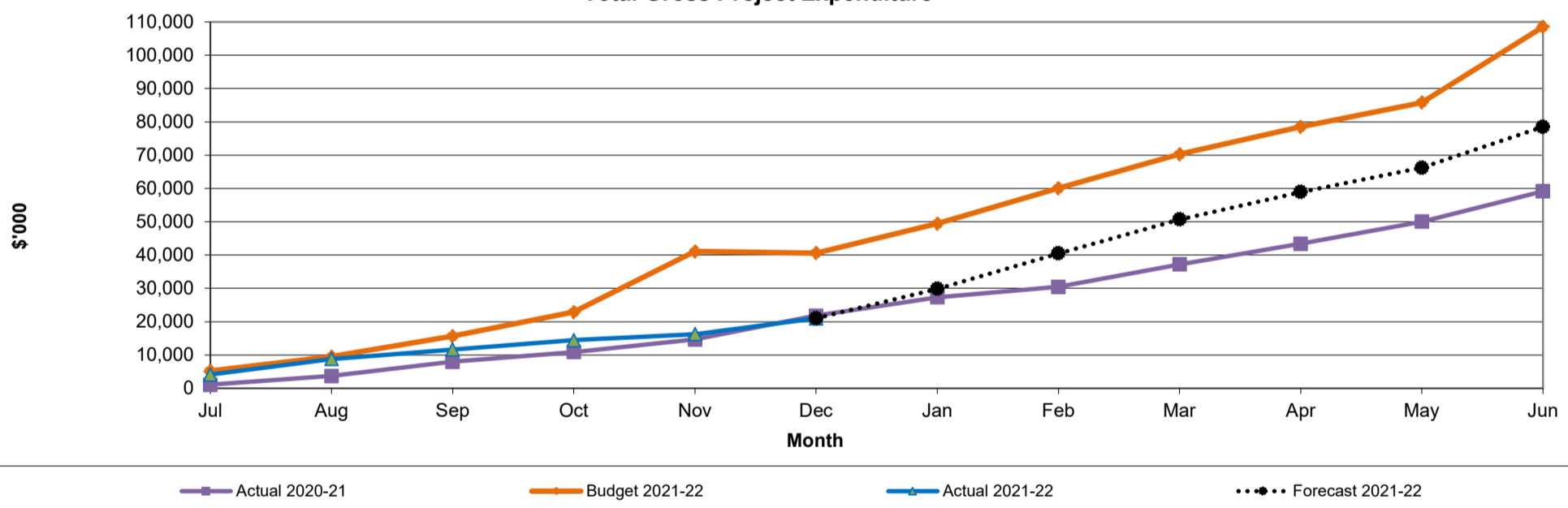
Project Expenditure	YTD Actual \$'000	YTD Budget \$'000	YTD Variance Underspend/ (Overspend) \$'000	Full Year Forecast \$'000	Full Year Amended Budget* \$'000	Full Year Carryover to 2022-23 \$'000	Full Year Variance Underspend/ (Overspend) \$'000	Full Year Adopted Budget \$'000
Deposits for asset purchases	0	-	0	0	0	-	0	0
Land	4,448	2,000	(2,448)	7,558	9,558	-	2,000	8,034
Buildings	8,134	16,886	8,752	22,551	32,250	8,177	1,523	15,108
Recreational & Community	2,667	5,536	2,869	10,480	13,138	2,231	427	15,276
Plant & Machinery	79	1,818	1,739	2,589	3,638	1,500	(450)	3,455
Furniture & Equipment	-	217	217	788	895	-	107	742
Roads	3,487	10,683	7,196	25,887	40,643	14,300	456	26,594
Footpaths	1,074	2,387	1,313	3,306	3,024	68	(350)	2,926
Drains	441	342	(99)	902	952	-	50	952
Bridges	114	0	(114)	620	620	-	0	430
Off Street Car Parks	35	733	698	960	1,532	450	122	809
Other Infrastructure	0	16	16	16	206	-	189	107
Community Capital Works Grants	51	437	385	868	837	-	(31)	
Intangibles (including software)	58	77	19	1,000	1,000	-	0	1,000
<b>Project Expenditure</b>	<b>20,589</b>	<b>41,134</b>	<b>20,545</b>	<b>77,523</b>	<b>108,291</b>	<b>26,726</b>	<b>4,043</b>	<b>75,434</b>

**Add non capital project expenditure:**

Operating Initiative - Charged to Income Statement	364	-	(364)	992	215	-	(777)	215
Priority Works	66	-	(66)		-	-	-	-
<b>Total Project Expenditure</b>	<b>21,018</b>	<b>41,134</b>	<b>20,115</b>	<b>78,514</b>	<b>108,506</b>	<b>26,726</b>	<b>3,266</b>	<b>75,649</b>

\*Amended Budget is the 2021-22 Adopted Budget plus carry-overs from 2020-21 and prior years.

**Total Gross Project Expenditure**



**Capital Works Gross Expenditure (incl Operating Initiatives)  
As at December 2021**

**Comments**

Total gross project expenditure at the end of Dec 2021 excluding commitments is \$21.02m (or 19% of the full year amended budget). The major items of expenditure are works on major projects Comely Banks, Toomuc Reserve Pavilion, Sealing the Hills, Intersection Upgrades, Connect Cardinia, Rix Road Integrated Children's and Family Centre and Land acquisition. Total committed funds at end of Dec 2021 is \$57.24m, which is 53% of the total budget (Nov 2021; 39%).

The gross YTD under expenditure of \$20.11m is mainly reflective of the timing of expenditure in the following projects: Sealing the Hills program \$1.89m, Connect Cardinia Program \$2.12m, Intersection Program \$1.3m, Soldiers Rd Lang Lang widening \$1.44m, Toomuc Pavilions \$2.27m, Integrated centre at Rix Rd \$1.56m, Integrated centre at Timbertop \$2.23m, Roads Resealing program \$1.79m, Worrell Reserve Car Park \$0.7m, Plant replacement program \$1.56m and Emerald Netball Intersection \$0.58m.

The Princes Highway Share Pathway \$0.37m YTD over expenditure is covered by grant funding received in 2020-21.

Land assets are currently \$2.44m ahead of budget profile due to the land settlement for 35 McMullen Road, which is funded from Officer DCP.

As a part of Council's commitment to staff wellbeing and acknowledgement of COVID challenges, various capital projects were flagged for deferral. At this stage projects worth \$26.726m (Nov 2021; \$23.211m) are flagged to be carried forward into next year. The main projects proposed to be carry forward include Intersection upgrades \$7.4m (affected by authority works) and Connect Cardinia program \$7.0m (affected by vegetation permit approvals). Carryover funding to 2022-23 is currently estimated for Plant replacement \$1.5m, Upper Beaconsfield Recreation Reserve Pavilion \$0.8m, which is subject to grant funding, and for the Buildings renewal program \$0.6m.

The Building team presented SLT with a list of projects at risk due to materials shortages and expected price increases. The main at-risk projects with estimated carry forwards include Cora Lynn Reserve Pavilion \$2.0m, Cardinia Youth Hub Facility \$2.58m, and Officer District Park \$2.0m at this stage.

Most of this risk may impact Council's progress into 2022-23 and are being re-visited of the project budgets and realignment of Council priorities, with additional focus required on non council assets which continue to impact Council's adjusted underlying surplus.

**Major capital carry-overs from 2020-21 to 2021-22**

	<b>Full Year Adopted Budget 2021-22 \$'000</b>	<b>Full Year Carry-overs from Prior Years \$'000</b>	<b>Full Year Amended Budget 2021-22 \$'000</b>	<b>Full Year Forecast 2021-22 \$'000</b>	<b>Full Year Actual 2021-22 \$'000</b>	<b>Full Year Carryover to 2021-22 \$'000</b>	<b>Full Year Savings/ (Overspend) 2021-22 \$'000</b>	<b>Full Year Balance of funds 2021-22 \$'000</b>
Koo Wee Rup High School sports facilities upgrade	-	588	588	588	585	-	-	3
Toomuc Reserve north oval (senior) pavilion upgrade- netball	-	2,278	2,278	2,278	1,178	-	-	1,100
Toomuc Reserve south oval Pavilion Upgrade	-	3,144	3,144	3,144	1,630	-	-	1,514
My Place Youth Facility Expansion	4,200	876	5,076	2,500	75	2,576	-	2,425
Integrated Children's Facility - Timbertop	1,300	3,614	4,914	3,914	822	1,000	-	3,092
Gembrook Reserve-Pavilion Upgrade	-	211	924	924	860	-	0	64
Roads Sealing Program	-	12,092	12,092	5,142	200	7,000	50	11,892
	<b>5,289</b>	<b>23,727</b>	<b>29,016</b>	<b>18,490</b>	<b>5,351</b>	<b>10,576</b>	<b>50</b>	<b>20,089</b>

The table above lists the projects with the major carried over amounts from 2020-21



December 2021 Capital Works (Net) Report - by Project Manager (incl Operating Initiatives) \$																
Project Details																
Project Number	Account Description	Ward	Asset Class	Expenditure type	Commitments (Outstanding Purchase Orders)	YTD	YTD	YTD	YTD	YTD	Full Year Budget (Income) (f)	Full Year Forecast (Income) (g)	Full Year Budget Expenditure (h)	Full Year Forecast Expenditure (i)	Full Year Carryover to 21/22 Expenditure (j)	Full Year Net Savings/ (Overspend) g = (f-e)+(h-i)-j
						Budget Expenditure (a)	Actual Expenditure (b)	Budget (Income) (c)	Actual (Income) (d)	Net Savings/ (Overspend) (e) = (a-b)+(c-d)						
00017	Car parks & Laneways Sealing Program (R)	Shirewide	Roads	Renewal	27,912	0	14,113	0	0	(14,113)	0	0	122,000	15,000	0	107,000
00084	Roads - McGregor Rd Pakenham Duplication (N)	Henty	Roads	Upgrade	39,500	0	15,000	0	0	(15,000)	0	0	60,000	260,000	(200,000)	0
00499	Footpaths New (N)	Shirewide	Footpaths	New	50,034	200,000	183,637	0	0	16,363	0	0	632,000	632,000	0	0
00505	Traffic management - Devices (N)	Shirewide	Roads	New	24,366	0	15,149	0	0	(15,149)	0	0	265,200	265,200	0	0
00506	Bridges - Replacement/Upgrade (R&U)	Shirewide	Bridges	Renewal	50,773	0	50,095	0	0	(50,095)	0	0	619,565	619,565	0	0
00507	Roads - Resealing (VGC)	Shirewide	Roads	Renewal	3,943,446	1,000,000	31,287	(206,140)	(222,268)	984,840	(824,559)	(824,559)	2,548,000	2,548,000	0	0
00508	Roads - Reseal Preparation (R)	Shirewide	Roads	Renewal	543,944	653,000	113,941	0	0	539,059	0	0	653,000	653,000	0	0
00510	Footpaths Replacement (R)	Shirewide	Footpaths	Renewal	107,192	668,000	549,985	0	0	118,015	0	0	668,000	668,000	0	0
00511	Playgrounds Replacement - Capital Works Program (R)	Shirewide	Recreational & Community	Renewal	0	0	(484)	0	(39,500)	39,984	0	(39,500)	834	834	0	39,500
00518	Drainage replacement (R)	Shirewide	Drainage	Renewal	267,590	202,000	36,193	0	0	165,807	0	0	452,000	402,000	0	50,000
00654	Roads - Pavement Renewals (RTR)	Shirewide	Roads	Renewal	2,104,207	500,000	217,420	(653,000)	(390,000)	19,580	(1,353,000)	(1,353,000)	1,725,000	1,725,000	0	0
00798	New Street Lighting	Shirewide	Recreational & Community	New	0	90,000	53,180	0	0	36,820	0	0	139,515	139,515	0	0
13005	Deep Creek Reserve access, Earthworks, Parking	Bunyip	Buildings	New	69,171	400,139	278,731	0	720	120,688	0	0	400,139	400,139	0	0
14007	BMX Facility Asset Renewal	Shirewide	Recreational & Community	Renewal	108,500	30,820	11,140	0	0	19,680	0	0	130,820	130,820	0	0
17020	DCP Intersections design works-Officer	Shirewide	Roads	Upgrade	11,975	2,070,000	69,162	(6,000,000)	(3,000,000)	(999,162)	(9,300,000)	(9,300,000)	12,115,488	725,488	7,400,000	3,990,000
18003	Roads Sealing Program	Shirewide	Roads	Upgrade	149,785	2,320,000	115,321	0	0	2,204,679	0	0	12,092,062	592,062	7,000,000	4,500,000
18027	Conquest Upgrade	Shirewide	Intangibles incl software	Upgrade	0	0	57,912	0	0	(57,912)	0	0	0	0	0	0
19001	Avon Road (Woori-Yallock Rd) Blackspot	Ranges	Roads	Upgrade	195,896	0	145,254	0	0	(145,254)	0	0	0	0	0	0
19005	Cochrane Park station platform works	Westernport	Other infrastructure	New	815	16,452	4,550	0	0	11,902	0	0	16,452	16,452	0	0
19009	Local Area Traffic Improvements	Shirewide	Roads	Upgrade	1,650	0	0	0	0	0	0	0	312,000	62,000	250,000	0
19017	Associated playspace infrastructure renewal	Shirewide	Recreational & Community	New	0	0	0	0	0	0	0	0	7,400	7,400	0	0
19025	DCP - Kenilworth Stage 2	Beacon Hills	Roads	Upgrade	30,070	0	6,750	0	0	(6,750)	0	0	0	0	0	0
19026	Bessie Creek Road Blackspot Project	Bunyip	Roads	Upgrade	54,639	0	0	0	0	0	0	0	0	0	0	0
19033	Sealing the Hills	Shirewide	Roads	Upgrade	506,104	2,040,000	966,371	(6,709,063)	(7,522,000)	1,886,566	(6,709,063)	(7,522,000)	6,949,970	6,949,970	0	812,937
19034	Beaconsfield Ave / Glismann Rd Intersection	Beacon Hills	Roads	Upgrade	274,282	0	9,159	0	0	(9,159)	0	0	0	100,000	0	(100,000)
19035	O'Neil Road Intersection	Beacon Hills	Roads	Upgrade	151,118	0	114,152	0	0	(114,152)	0	0	0	200,000	0	(200,000)
19036	Brunt Rd / Whiteside Rd Intersection	Officer	Roads	Upgrade	50,635	0	97,081	0	0	(97,081)	0	0	0	150,000	0	(150,000)
19037	Bayview Road Intersection	Officer	Roads	Upgrade	664,788	0	177,421	0	0	(177,421)	0	0	0	700,000	0	(700,000)
19038	Tivendale Road / Station Street Intersection	Officer	Roads	Upgrade	662,233	0	275,372	0	0	(275,372)	0	0	0	731,471	0	(731,471)
19039	McMullen Road Intersection	Officer	Roads	Upgrade	46,875	0	10,804	0	0	(10,804)	0	0	0	50,000	0	(50,000)
19040	Arena Parade Intersection	Officer	Roads	Upgrade	31,925	0	9,169	0	0	(9,169)	0	0	0	1,987,320	0	(1,987,320)
19041	Thewlis Road Intersection	Toomuc	Roads	Upgrade	41,940	0	6,593	0	0	(6,593)	0	0	0	50,000	0	(50,000)
19201	Officer District Park MPlan Imp - Civil	Toomuc	Recreational & Community	New	87,545	0	19,093	0	0	(19,093)	0	0	3,129,903	1,129,903	2,000,000	0

December 2021 Capital Works (Net) Report - by Project Manager (incl Operating Initiatives) \$																
Project Details					Commitments (Outstanding Purchase Orders)	YTD Budget Expenditure (a)	YTD Actual Expenditure (b)	YTD Budget (Income) (c)	YTD Actual (Income) (d)	YTD Net Savings/ (Overspend) (e) = (a-b)+(c-d)	Full Year Budget (Income) (f)	Full Year Forecast (Income) (g)	Full Year Budget Expenditure (h)	Full Year Forecast Expenditure (i)	Full Year Carryover to 21/22 Expenditure (j)	Full Year Net Savings/ (Overspend) g = (f-e)+(h-i)-j
Project Number	Account Description	Ward	Asset Class	Expenditure type												
20001	Emerald Netball Pavilion/Courts Civil	Ranges	Recreational & Community	New	509,019	663,000	87,718	(50,000)	(59,462)	584,745	(200,000)	(200,000)	755,000	655,000	0	100,000
20003	IYU Recreation Reserve Athletics facility - Roundabout	Henty	Off street car parks	Upgrade	2,950	0	0	0	0	0	0	0	16,941	16,941	0	0
20006	Cockatoo Tennis Courts New Lights for Four Courts	Ranges	Recreational & Community	Renewal	6,430	202,260	38,950	0	0	163,310	0	0	202,260	202,260	0	0
20009	Worrell Reserve Recreation Car Park	Ranges	Off street car parks	Upgrade	0	713,367	12,508	0	0	700,859	0	0	713,367	713,367	0	0
20013	Pakenham Regional Tennis Court Resurfacing	Henty	Recreational & Community	Renewal	112,000	200,000	0	0	(33,793)	233,793	0	(33,793)	200,000	200,000	0	33,793
20014	Koo Wee Rup Skate Park (Located in Cochrane Park)	Westernport	Recreational & Community	Renewal	0	0	11,762	0	0	(11,762)	0	0	332,800	332,800	0	0
20016	Comely Banks Reserve Sports Fields & Car Parking	Officer	Recreational & Community	Renewal	197,921	1,865,260	1,571,938	0	0	293,322	0	0	1,865,260	1,865,260	0	0
20020	Princes Highway (South Side) Shared Pathway	Officer	Footpaths	New	519,296	0	369,467	0	0	(369,467)	0	0	0	550,000	0	(550,000)
20027	Timbertop Path/Kerbed Channel	Beacon Hills	Footpaths	New	840	100,000	81,027	(10,000)	(11,446)	20,419	(100,000)	(100,000)	100,000	100,000	0	0
20032	Cardinia Youth Facility Carpark (37-41 James St Pakenham)	Central	Off street car parks	New	21,918	20,000	5,400	0	0	14,600	0	0	492,500	42,500	450,000	0
20033	Kenilworth Avenue Footpath	Beacon Hills	Footpaths	New	7,552	450,000	244,147	(225,000)	(225,000)	205,853	(450,000)	(450,000)	450,000	450,000	0	0
20034	Soldiers Road Lang Lang Widening	Westernport	Roads	Upgrade	1,377,484	1,600,000	160,400	(800,000)	(800,000)	1,439,600	(1,600,000)	(1,600,000)	1,600,000	1,600,000	0	0
20039	Footpath Connections - Princes Highway	Officer	Footpaths	New	157,897	250,000	7,800	(125,000)	(125,000)	242,200	(250,000)	(250,000)	250,000	250,000	0	0
20100	Boundary Drain Road	Westernport	Roads	Upgrade	226,880	0	4,875	0	0	(4,875)	0	0	0	10,000	0	(10,000)
20102	Main Drain Road	Westernport	Roads	Upgrade	479,302	0	21,760	0	0	(21,760)	0	0	0	15,000	0	(15,000)
20106	LL and Armytage Road	Officer	Roads	Upgrade	1,172,404	0	4,520	0	0	(4,520)	0	0	0	1,200,000	0	(1,200,000)
20108	McGregor Road	Henty	Roads	Upgrade	3,720,633	0	20,100	0	0	(20,100)	0	0	0	3,100,000	0	(3,100,000)
21010	Water Sensitive Urban Design (WSUD) Assets Renewal	Shirewide	Drainage	Renewal	199,417	140,000	55,525	0	(34,500)	118,975	0	(34,500)	500,000	500,000	0	34,500
21021	Manks Road Blackspot	Westernport	Roads	Upgrade	0	0	19,676	0	0	(19,676)	0	0	0	0	0	0
18018	Footpath Grandvue to Worthington-DCP project	Toomuc	Footpaths	Upgrade	872	0	5,767	0	0	(5,767)	0	0	0	0	0	0
20038	Footpath Connections - Toomuc Valley Road	Toomuc	Footpaths	New	161,450	350,000	0	(200,000)	(200,000)	350,000	(400,000)	(400,000)	400,000	400,000	0	0
20103	Huxtable Road	Beacon Hills	Roads	Upgrade	86,692	0	0	0	0	0	0	0	0	180,000	0	(180,000)
20104	Bessie Creek Road	Bunyip	Roads	Upgrade	0	0	13,355	0	0	(13,355)	0	0	0	15,000	0	(15,000)
20105	Dore Road	Beacon Hills	Roads	Upgrade	3,840	0	9,515	0	0	(9,515)	0	0	0	15,000	0	(15,000)
20109	Thewlis Road	Toomuc	Roads	Upgrade	3,200	0	10,370	0	0	(10,370)	0	0	0	15,000	0	(15,000)
20037	Footpath Connections - Cardinia Road	Shirewide	Footpaths	New	0	105,731	0	(52,866)	(52,866)	105,731	(105,731)	(105,731)	105,731	105,731	0	0
20045	Footpath Works - Denham Rd KWR	Westernport	Footpaths	New	0	150,000	0	(75,000)	(75,000)	150,000	(150,000)	(150,000)	150,000	150,000	0	0
21001	Alma Trealor Car Park Sealing	Ranges	Off street car parks	New	0	0	0	0	0	0	0	0	187,200	187,200	0	0
21005	Beaconsfield Streetscape / Traffic Upgrades	Beacon Hills	Roads	Renewal	0	0	0	0	0	0	0	0	416,000	416,000	0	0
21022	Pakenham Main Street Revitalisation	Central	Roads	Renewal	106,270	0	0	0	0	0	0	0	0	150,000	(150,000)	0
60000	Station Rd Catchment - Cockatoo - STH	Ranges	Roads	Upgrade	143,929	0	43,350	0	0	(43,350)	0	0	0	0	0	0
60001	First-Grenville Catchment - Cockatoo - STH	Ranges	Roads	Upgrade	369,561	0	23,865	0	0	(23,865)	0	0	0	0	0	0
60002	Halcyon-Seaview Catchment - STH	Ranges	Roads	Upgrade	317,268	0	0	0	0	0	0	0	0	0	0	0
60003	Russell-Blackwood Catchment - Gembrook - STH	Ranges	Roads	Upgrade	148,902	0	21,569	0	0	(21,569)	0	0	0	0	0	0

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Project Details																
Project Number	Account Description	Ward	Asset Class	Expenditure type	Commitments (Outstanding Purchase Orders)	YTD Budget Expenditure (a)	YTD Actual Expenditure (b)	YTD Budget (Income) (c)	YTD Actual (Income) (d)	YTD Net Savings/ (Overspend) (e) = (a-b)+(c-d)	Full Year Budget (Income) (f)	Full Year Forecast (Income) (g)	Full Year Budget Expenditure (h)	Full Year Forecast Expenditure (i)	Full Year Carryover to 21/22 Expenditure (j)	Full Year Net Savings/ (Overspend) g = (f-e)+(h-i)-j
60004	Red-Boyd Catchment - Gembrook - STH	Ranges	Roads	Upgrade	177,615	0	0	0	0	0	0	0	0	0	0	0
60005	Naughton Catchment - Cockatoo - STH	Ranges	Roads	Upgrade	115,600	0	0	0	0	0	0	0	0	0	0	0
60006	Woodlands Catchment - Cockatoo - STH	Ranges	Roads	Upgrade	117,650	0	0	0	0	0	0	0	0	0	0	0
60007	Old Gembrook Catchment - Emerald - STH	Ranges	Roads	Upgrade	128,745	0	18,295	0	0	(18,295)	0	0	0	0	0	0
60008	Christians Catchment - Emerald - STH	Ranges	Roads	Upgrade	83,300	0	0	0	0	0	0	0	0	0	0	0
60009	Stoney Creek Catchment - Beaconsfield Upper - STH	Beacon Hills	Roads	Upgrade	144,454	0	15,143	0	0	(15,143)	0	0	0	0	0	0
60013	Beenak Rd East-Moore Rd-Thewlis Rd - STH	Toomuc	Roads	New	31,980	0	0	0	0	0	0	0	0	0	0	0
60014	Dickie Rd - Carpenter Rd - STH	Beacon Hills	Roads	New	1	0	0	0	0	0	0	0	0	0	0	0
60015	Telegraph Rd - Armstrong Rd - STH	Beacon Hills	Roads	New	105,973	0	40,201	0	0	(40,201)	0	0	0	0	0	0
60016	Caroline Ave - Boronia Cres - STH	Ranges	Roads	New	84,690	0	0	0	0	0	0	0	0	0	0	0
60017	Crichton Rd - Princess Ave - STH	Ranges	Roads	New	518,931	0	189,852	0	0	(189,852)	0	0	0	0	0	0
60018	Station St-Innes Rd-Anzac Rd-Heroes Rd - STH	Ranges	Roads	New	1,639	0	1,500	0	0	(1,500)	0	0	0	0	0	0
	<b>D.Fice Total</b>				22,040,721	17,000,029	6,763,904	(15,106,069)	(12,790,115)	7,920,171	(21,442,353)	(22,363,083)	51,776,407	35,348,198	16,750,000	598,939
17013	Koo Wee Rup High School sports facilities upgrade	Westernport	Recreational & Community	New	1,000	587,947	585,302	0	0	2,645	0	0	587,947	587,947	0	0
	<b>D.Fice &amp; W. Carmignani Total</b>				1,000	587,947	585,302	0	0	2,645	0	0	587,947	587,947	0	0
00503	Plant and Equipment - New (N)	Shirewide	Plant and Machinery	New	269,317	258,400	79,239	0	0	179,161	0	0	258,400	258,400	0	0
00515	Plant and Equipment - Replacement (R)	Shirewide	Plant and Machinery	Renewal	342,835	1,560,000	0	0	(328,509)	1,888,509	0	0	3,325,000	1,825,000	1,500,000	0
	<b>B.Wood Total</b>				612,152	1,818,400	79,239	0	(328,509)	2,067,670	0	0	3,583,400	2,083,400	1,500,000	0
00278	Land Acquisition & Disposal Costs	Shirewide	Capital Purchases -	New	0	2,000,000	4,440,235	0	(270,000)	(2,170,235)	0	(270,000)	9,557,500	7,557,500	0	2,270,000
20018	Salary Capital Provision	Shirewide	Roads	New	0	0	0	0	0	0	0	0	700,000	200,000	0	500,000
17010	DCP Projects - unscheduled works	Shirewide	Operating Initiative	New	13,009	0	5,050	0	0	(5,050)	0	0	0	0	0	0
	<b>Corporate Total</b>				13,009	2,000,000	4,445,285	0	(270,000)	(2,175,285)	0	(270,000)	10,257,500	7,757,500	0	2,770,000
00520	IT Strategy (O)	Shirewide	Furniture and Equipment	Upgrade	123,952	117,000	156,454	0	0	(39,454)	0	0	662,984	662,984	0	0
21012	IT Hybrid Work	Shirewide	Furniture and Equipment	New	0	100,000	0	0	0	100,000	0	0	100,000	100,000	0	0
	<b>IT Total</b>				123,952	217,000	156,454	0	0	60,546	0	0	762,984	762,984	0	0
	<b>Community Grants Total</b>				0	436,906	185,517	0	(10,364)	261,753	0	0	836,906	867,779	0	(30,873)
21013	Three Year Old Kindergarten Works	Shirewide	Buildings	New	0	80,000	5,918	0	0	74,082	0	0	200,000	100,000	100,000	0
21014	Nar Nar Goon & Tynon Inf Planning Funding	Bunyip	Operating Initiative	New	0	0	13,750	0	0	(13,750)	0	0	140,000	140,000	0	0
	<b>T. Parker Total</b>				0	80,000	19,668	0	0	60,332	0	0	340,000	240,000	100,000	0
21003	Mobile CCTV Camera	Shirewide	Plant and Machinery	New	0	0	0	0	0	0	0	0	55,000	55,000	0	0
	<b>M.Carter Total</b>				0	0	0	0	0	0	0	0	55,000	55,000	0	0
19022	Pavilion at Upper Beaconsfield Recreation Reserve **	Beacon Hills	Buildings	Renewal	153,814	0	100,094	(125,000)	(109,299)	(115,796)	(300,000)	(300,000)	1,157,301	357,301	800,000	0
19023	Implementation of Off Leash parks infrastructure***	NA	0	New	0	0	0	0	0	0	0	0	0	0	0	0
00004	Alma Treloar Master Plan Implementation	Ranges	Recreational & Community	Upgrade	0	69,900	29,877	(180,000)	(161,956)	21,980	(180,000)	(180,000)	471,956	471,956	0	0

December 2021 Capital Works (Net) Report - by Project Manager (incl Operating Initiatives) \$																
Project Details											Full Year					
Project Number	Account Description	Ward	Asset Class	Expenditure type	Commitments (Outstanding Purchase Orders)	YTD Budget Expenditure (a)	YTD Actual Expenditure (b)	YTD Budget (Income) (c)	YTD Actual (Income) (d)	YTD Net Savings/ (Overspend) (e) = (a-b)+(c-d)	Full Year Budget (Income) (f)	Full Year Forecast (Income) (g)	Full Year Budget Expenditure (h)	Full Year Forecast Expenditure (i)	Full Year Carryover to 21/22 Expenditure (j)	Full Year Net Savings/ (Overspend) g = (f-e)+(h-i)-j
00290	PB Ronald Reserve Masterplan	Henty	Recreational & Community	New	0	0	15,928	0	0	(15,928)	0	0	187,000	187,000	0	0
00513	Recreation Reserves - Resurface and improve (R)	Shirewide	Recreational & Community	Renewal	1,741	0	176,346	0	0	(176,346)	0	0	491,000	491,000	0	0
00517	Tennis and Netball - Capital Works Program (R)	Toomuc	Buildings	Renewal	0	0	5,331	0	0	(5,331)	0	0	150,800	150,800	0	0
00512	Swimming Facilities - Capital Works Program (R)	Shirewide	Buildings	Renewal	0	271,039	0	0	0	271,039	0	0	271,039	271,039	0	0
00800	Open Space Renewal Program	Shirewide	Recreational & Community	Renewal	7,760	40,000	26,073	0	0	13,927	0	0	60,270	60,270	0	0
12007	Equestrian Trails	Shirewide	Recreational & Community	New	74,648	98,032	19,406	0	0	78,626	0	0	149,032	149,032	0	0
13008	ELP Strategic Plan	Ranges	Recreational & Community	New	87,617	150,000	32,375	0	0	117,625	0	0	226,400	226,400	0	0
14000	Recreation Reserve lighting and power upgrade	Officer	Buildings	Renewal	0	139,070	0	0	0	139,070	0	0	295,070	295,070	0	0
14008	Equestrian Trails Asset Renewal	Shirewide	Recreational & Community	Renewal	2,870	0	0	0	0	0	0	0	51,000	51,000	0	0
17007	Gin Gin Bin Recreation Reserve	Officer	Recreational & Community	New	4,550	0	0	0	0	0	0	0	47,871	47,871	0	0
21002	Upper Beaconsfield Reserve Masterplan	Beacon Hills	Buildings	Renewal	0	20,000	0	0	0	20,000	0	0	52,000	52,000	0	0
21004	Elephant Rock Surround Works	Central	Recreational & Community	Renewal	0	0	0	0	(15,950)	15,950	0	(15,950)	20,000	35,950	0	0
21006	O'Neill Road Reserve - Civil	Beacon Hills	Recreational & Community	Renewal	0	35,000	8,165	0	0	26,835	0	0	104,000	104,000	0	0
21007	Skatepark Asset Renewal	Shirewide	Recreational & Community	Renewal	0	31,200	0	0	0	31,200	0	0	31,200	0	31,200	0
21009	PB Ronald Pool Plant Fencing Works	Central	Recreational & Community	Renewal	0	0	0	0	0	0	0	0	20,000	20,000	0	0
21018	Dutton Place Playground	Central	Recreational & Community	Renewal	0	115,000	6,236	0	0	108,764	0	0	115,000	115,000	0	0
21019	Ray Canobie Playground	Central	Recreational & Community	New	0	120,000	5,686	0	0	114,314	0	0	120,000	120,000	0	0
21020	Walnut Way Playground	Pakenham Hills	Recreational & Community	New	0	120,000	5,786	0	0	114,214	0	0	120,000	120,000	0	0
19014	Shade structures renewals	Shirewide	Buildings	Renewal	0	0	18,975	0	0	(18,975)	0	0	168,000	90,000	78,000	0
15004	SRV Minor Grants matching funding	Shirewide	Buildings	Upgrade	0	51,000	0	0	0	51,000	0	0	51,000	51,000	0	0
18007	Bunyip Auditorium Second Basketball Court	Bunyip	Recreational & Community	Expansion	0	60,000	12,813	0	0	47,187	0	0	250,000	50,000	200,000	0
19007	IYU Recreation Reserve Athletics facility - Track & Field	Henty	Recreational & Community	New	0	0	24,246	0	0	(24,246)	0	0	1,196,000	1,196,000	0	0
19016	Cricket practice net renewal program	Westernport	Recreational & Community	Renewal	2,000	145,600	120,878	0	0	24,722	0	0	145,600	145,600	0	0
19019	Cardinia Life extension	Toomuc	Buildings	Expansion	0	0	10,256	0	0	(10,256)	0	0	789,932	489,932	300,000	0
19027	Beaconsfield Recreation Reserve Universal Facilities Upgrade	Beacon Hills	Buildings	Upgrade	909	0	635	0	0	(635)	0	0	0	0	0	0
19028	Officer Recreation Reserve Universal Facilities Upgrade	Officer	Buildings	Upgrade	0	0	300	0	0	(300)	0	0	0	0	0	0
13002	New playgrounds and recreation facilities for young people	Shirewide	Recreational & Community	New	0	20,000	2,180	0	0	17,820	0	0	72,880	72,880	0	0
21008	Windermere Open Space Works	Central	Recreational & Community	Renewal	41,599	45,000	12,864	0	0	32,136	0	0	45,000	45,000	0	0
21015	Recreation Asset Renewal & Condition Audit	Shirewide	Recreational & Community	Renewal	141,480	60,000	31,970	0	0	28,030	0	0	250,000	250,000	0	0
21016	Barker Road Playground	Bunyip	Recreational & Community	Renewal	0	80,000	5,831	0	0	74,169	0	0	80,000	80,000	0	0
21017	Bayles Flora and Fauna Park	Westernport	Recreational & Community	Renewal	0	130,000	11,592	0	0	118,409	0	0	130,000	130,000	0	0
21024	Toomuc Netball Courts Construction	Toomuc	Recreational & Community	Renewal	262,610	0	0	0	(135,000)	135,000	0	(150,000)	228,000	265,000	0	113,000
<b>K.Jackson Total</b>					781,598	1,800,841	683,842	(305,000)	(422,205)	1,234,204	(480,000)	(645,950)	7,547,351	6,191,101	1,409,200	113,000
18001	Implementation of Arts and Culture Strategy	Shirewide	Operating Initiative	New	658	0	482	0	0	(482)	0	0	139,000	139,000	0	0

December 2021 Capital Works (Net) Report - by Project Manager (incl Operating Initiatives) \$																
Project Details											Full Year					
Project Number	Account Description	Ward	Asset Class	Expenditure type	Commitments (Outstanding Purchase Orders)	YTD Budget Expenditure (a)	YTD Actual Expenditure (b)	YTD Budget (Income) (c)	YTD Actual (Income) (d)	YTD Net Savings/ (Overspend) (e) = (a-b)+(c-d)	Full Year Budget (Income) (f)	Full Year Forecast (Income) (g)	Full Year Budget Expenditure (h)	Full Year Forecast Expenditure (i)	Full Year Carryover to 21/22 Expenditure (j)	Full Year Net Savings/ (Overspend) g = (f-e)+(h-i)-j
00361	Public Art Program (N)	Shirewide	Plant and Machinery	New	0	0	0	0	0	0	0	0	50,100	50,100	0	0
00497	Cardinia Cultural Centre - Capital Works Program (R)	Toomuc	Buildings	Renewal	1,541	0	0	0	0	0	0	0	81,600	81,600	0	0
20028	Local Councils Outdoor Eating & Entertainment Package	Shirewide	Operating Initiative	Operating	320	0	5,553	0	56,463	(62,016)	0	56,463	0	10,000	0	(66,463)
	<b>A.Pomeroy Total</b>				2,520	0	6,035	0	56,463	(62,497)	0	56,463	270,700	280,700	0	(66,463)
00509	Unsealed Road Resheeting RTR (R)	Shirewide	Roads	Renewal	167,922	500,000	465,263	0	0	34,737	0	0	1,206,000	1,206,000	0	0
00801	Gravel Path Resheeting Program	Shirewide	Footpaths	Renewal	0	15,000	0	0	0	15,000	0	0	68,000	0	68,000	0
	<b>M.Howard Total</b>				167,922	515,000	465,263	0	0	49,737	0	0	1,274,000	1,206,000	68,000	0
00696	Tree Planting (N)	Shirewide	Recreational & Community	Renewal	0	0	0	0	0	0	0	0	51,000	51,000	0	0
14006	Tree Management Works at High Risk Sites	Shirewide	Recreational & Community	Renewal	0	51,000	0	0	0	51,000	0	0	102,000	102,000	0	0
18000	Parks and Gardens Minor Works	Shirewide	Recreational & Community	Renewal	0	25,500	17,274	0	0	8,226	0	0	51,000	51,000	0	0
20019	Significant Reserve Works	Shirewide	Operating Initiative	Operating	1,200	0	0	0	0	0	0	0	75,000	75,000	0	0
19010	Shade tree program	Shirewide	Recreational & Community	New	0	0	0	0	0	0	0	0	66,300	66,300	0	0
	<b>S.Mannering Total</b>				1,200	76,500	17,274	0	0	59,226	0	0	345,300	345,300	0	0
18030	Finance Systems Enhancements	Shirewide	Intangibles incl software	Upgrade	0	77,280	0	0	0	77,280	0	0	1,000,000	1,000,000	0	0
	<b>Finance Total</b>				0	77,280	0	0	0	77,280	0	0	1,000,000	1,000,000	0	0
00516	Building CWs and Maintenance Program	Shirewide	Buildings	Renewal	0	450,000	137,612	0	0	312,388	0	0	1,252,600	652,600	600,000	0
00598	Disability Access Works Upgrade Building (U)	Shirewide	Buildings	Upgrade	800	0	7,403	0	0	(7,403)	0	0	260,683	260,683	0	0
00804	Public Toilets	Shirewide	Buildings	New	0	20,000	15,780	0	0	4,220	0	0	185,400	185,400	0	0
12008	Asset Renewal Netball Facilities	Shirewide	Buildings	Upgrade	96,540	100,000	17,579	0	0	82,421	0	0	310,000	310,000	0	0
12010	Purton Road Depot Masterplan	Toomuc	Buildings	Upgrade	15,634	0	0	0	0	0	0	0	453,000	200,000	253,000	0
14005	Environmental Projects	Shirewide	Buildings	New	64,206	150,000	54,560	0	0	95,440	0	0	408,000	158,000	0	250,000
14018	Emerald Community Hub	Toomuc	Buildings	Expansion	0	0	3,509	0	0	(3,509)	0	0	0	0	0	0
15002	Emerald Netball Pavilion/Building Works	Ranges	Buildings	New	7,904	0	19,098	0	0	(19,098)	0	0	15,000	15,000	0	0
16001	Comely Banks Recreation Reserve	Officer	Buildings	New	176,051	60,000	136,147	0	0	(76,147)	0	0	470,000	150,000	0	320,000
16013	Officer Recreation Reserve pavilion extension	Officer	Buildings	Upgrade	0	200,000	215	0	0	199,785	0	0	390,000	390,000	0	0
16014	Bunyip soccer facility	Bunyip	Buildings	New	1,500	0	4,253	0	0	(4,253)	0	0	0	0	0	0
17005	Library upgrades	Shirewide	Buildings	Renewal	0	0	3,199	0	0	(3,199)	0	0	40,800	40,800	0	0
17006	Integrated Children's Facility - Timbertop	Officer	Buildings	New	2,946,189	3,050,000	822,314	0	(800,000)	3,027,686	0	(1,600,000)	4,913,833	3,913,833	1,000,000	1,600,000
17002	Cora Lynn Reserve pavilion	Westernport	Operating Initiative	Renewal	89,290	280,000	65,419	0	0	214,581	0	0	2,627,512	627,512	2,000,000	0
18002	Female Friendly Facilities Upgrade	Shirewide	Buildings	Upgrade	0	100,000	3,227	0	0	96,773	0	0	200,000	100,000	100,000	0
18004	Gembrook Reserve-Pavilion Upgrade	Ranges	Buildings	Renewal	102,947	910,000	860,418	0	(500,000)	549,582	0	(1,000,000)	924,413	924,413	0	1,000,000
18005	Cardinia Community Nursery & Education Hub	NA	0	New	0	0	0	0	0	0	0	0	0	0	0	0
18006	Toomuc Reserve south oval Pavilion Upgrade	Toomuc	Buildings	Upgrade	1,410,665	2,800,000	1,629,659	0	(750,000)	1,920,341	0	(750,000)	3,143,702	3,143,702	0	750,000
18015	Koo Wee Rup football/cricket pavilion upgrades	Westernport	Buildings	Renewal	23,729	205,864	112,877	0	(906,265)	999,252	0	(906,265)	230,864	130,864	0	1,006,265

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						Budget Expenditure (a)	Actual Expenditure (b)	Budget (Income) (c)	Actual (Income) (d)	Net Savings/ (Overspend) (e) = (a-b)+(c-d)						
18029	Koo Wee Rup netball pavilion upgrades	Westernport	Buildings	Upgrade	8,106	0	18,209	0	0	(18,209)	0	0	25,000	25,000	0	0
19003	Cardinia Youth Facility Expansion	Central	Buildings	New	5,167,719	630,000	75,288	0	0	554,712	(3,350,000)	0	5,075,511	2,500,000	2,575,511	(3,350,000)
19006	Cockatoo Community Hall / Senior Citizens improvements	Ranges	Buildings	Expansion	0	0	0	0	0	0	0	0	100,000	100,000	0	0
19013	Furniture and Equipment renewal	Shirewide	Furniture and Equipment	Renewal	0	0	0	0	0	0	0	0	50,000	25,000	0	25,000
19015	Toomuc Reserve north oval (senior) pavilion upgrade- netball	Toomuc	Buildings	Upgrade	888,830	2,278,479	1,178,415	0	(250,000)	1,350,064	0	(250,000)	2,278,479	2,278,479	0	250,000
19024	Integrated Children's Facility - Officer Rix Road DCP	Officer	Buildings	New	523,311	3,506,737	1,945,726	0	0	1,561,011	(200,000)	(200,000)	3,506,737	2,806,737	0	700,000
19031	Electronic Access Control and Master Key Systems	Shirewide	Plant and Machinery	Upgrade	110,529	100,000	12,570	0	0	87,430	0	0	200,000	200,000	0	0
19043	Multi-Cultural Hub Feasibility Study	Central	Buildings	New	18,027	180,000	40,205	0	0	139,795	0	0	183,994	183,994	0	0
19045	Cockatoo Cottages	Ranges	Buildings	Renewal	0	230,000	143	0	0	229,857	0	0	347,350	347,350	0	0
19046	Pakenham Heights Kindergarten Accessibility	Henty	Buildings	Renewal	0	0	0	0	(20,209)	20,209	0	(20,209)	0	0	0	20,209
20002	Pakenham Tennis Club Relocation - Club Room Renovation	Henty	Recreational & Community	Renewal	12,123	230,000	61,468	0	0	168,532	0	0	523,533	523,533	0	0
20004	IYU Recreation Reserve Athletics Facility - Pavilion	Henty	Buildings	New	185,180	28,869	10,669	0	0	18,200	0	0	28,869	28,869	0	0
20005	Koo Wee Rup Bowling Club & Community Pavilion	Westernport	Buildings	Renewal	118,111	120,000	31,651	(1,647,863)	(1,628,135)	68,621	(1,647,863)	(1,647,863)	559,778	259,778	300,000	0
20007	Officer Rec Reserve Sewage Connection	Officer	Buildings	Upgrade	0	93,797	106,888	0	0	(13,091)	0	0	93,797	106,810	0	(13,013)
20008	Upper Beaconsfield Community Buildings Masterplan	Beacon Hills	Buildings	Upgrade	0	20,000	0	0	0	20,000	0	0	52,000	52,000	0	0
20012	Koo Wee Rup Community Centre Works Design	Westernport	Buildings	Expansion	0	0	904	0	0	(904)	0	0	0	0	0	0
20022	Officer District Park Masterplan Implementation-Building	Toomuc	Buildings	New	0	30,000	6,135	0	0	23,865	0	0	50,000	50,000	0	0
20023	Garfield North Cannibal Creek Reserve Hub	Bunyip	Buildings	New	0	0	4,637	0	0	(4,637)	0	0	78,000	8,000	70,000	0
20025	Community Safety Infrastructure Grant	Shirewide	Plant and Machinery	Upgrade	78,281	0	113,442	0	0	(113,442)	0	0	0	200,000	0	(200,000)
20029	Brunt Road Integrated Children's Facility	Officer	Buildings	New	0	230,000	10,821	(1,500,000)	(1,894,158)	613,337	(1,500,000)	(1,900,000)	370,000	370,000	0	400,000
20042	Gembrook Puffing Billy Toilet (Jack Russell Park) LRCI	Ranges	Buildings	New	210,284	260,000	45,218	(120,000)	(120,137)	214,919	(260,000)	(260,000)	260,000	260,000	0	0
20043	Worrell Reserve Public Toilet LRCI	Ranges	Buildings	New	220,133	260,000	47,401	(120,000)	(119,935)	212,534	(260,000)	(260,000)	260,000	260,000	0	0
20044	Emerald Library Upgrade	Ranges	Buildings	Upgrade	4,960	0	7,542	0	0	(7,542)	0	0	0	0	0	0
<b>W.Carmignani Total</b>					12,481,050	16,523,746	7,610,601	(3,387,863)	(6,988,840)	12,514,122	(7,217,863)	(8,794,337)	29,868,855	21,788,357	6,898,511	2,758,461
<b>Grand Total</b>					36,225,124	41,133,649	21,018,385	(18,798,932)	(20,753,570)	22,069,902	(29,140,216)	(32,016,907)	108,506,350	78,514,266	26,725,711	6,143,064
* Full Year Budget Expenditure figure is based on Adopted Budget of \$98.487m plus 2020/21 carryover adjustment \$9.804m and \$0.215m Operating Initiatives																

Income Statement Category Line Item Glossary		
Income	Description	Example
Rates and charges	These are the taxes levied on ratepayers within the council. Rates are most commonly based on the valuation of the property subject to charge. A number of methods are employed for calculating rates payable by property holders; however, all are linked to either the valuation of the property or its capacity to generate income (such as rental). In addition to rates other specific charges may also be levied as part of the rating process. For example, many councils will include a charge for waste collection as part of the overall rates and charges. Typically, these charges are based on the cost of providing the service and will be levied without regard to the specific property valuation.	<ul style="list-style-type: none"> <li>• Rates</li> <li>• Garbage (Residential &amp; Commercial)</li> <li>• Green waste recycling charge</li> </ul>
Statutory fees and fines	A key function of a council is the administration of a range of regulatory functions. These can vary from administering the town planning process through to parking enforcement. Under this regulatory function there will be a range of fees and fines that will be levied by the council. These can be distinguished from user fees and charges (defined below) in that the amount of the fee or fine is (often) set externally (by statute or regulation) and the payment is compulsory.	<ul style="list-style-type: none"> <li>• Statutory Fines</li> <li>• Statutory Fees</li> <li>• Court Recoveries</li> </ul>
User fees	All councils generate a level of income through the charging of fees for goods and services. The fees can vary from admission to an aquatic facility through to the payment of a hall hire fee. The one characteristic that all user fees and charges have is that they are entered into at the election of the user rather than as a result of any legislative or regulatory compulsion.	<ul style="list-style-type: none"> <li>• User Charges</li> <li>• Hall and equipment hire</li> <li>• Event revenue</li> </ul>
Grants - operating	All councils rely, to a certain extent, on the provision of operating grants to fund the delivery of services. Operating grants typically fall into one of two categories:	<ul style="list-style-type: none"> <li>• Grants - Operating recurrent Federal</li> <li>• Grants - Operating recurrent State</li> <li>• Grants - Operating non-recurrent State</li> <li>• Grants - Operating non-recurrent Federal</li> </ul>
Grants - capital	External funding from the other levels of governments to assist in the acquisition, development, and renewal of community assets. These grants are mainly non-recurring in nature essentially for the purposes of funding the purchase of a large asset or capital works project and are usually expended by councils to construct new or upgrade existing assets. The grants are in addition to the funds allocated by council to the capital works project.	<ul style="list-style-type: none"> <li>• Grants - Capital recurrent Federal</li> <li>• Grants - Capital recurrent State</li> <li>• Grants - Capital non-recurrent Federal</li> <li>• Grants - Capital non-recurrent State</li> </ul>
Contributions - monetary	Councils receive Monetary contributions, typically from developers, in relation to the development or redevelopment activities occurring within the municipality. Monetary contributions are received to assist the councils deliver additional infrastructure that is required to service new developments.	<ul style="list-style-type: none"> <li>• Contributions - cash</li> </ul>
Contributions - non-monetary	Councils receive Non-monetary contributions, typically from developers, in relation to the development or redevelopment activities occurring within the municipality. Non-monetary contributions are received in the form of gifted assets, such as roads, footpaths, drainage and other community facilities, which are brought to account by the council at their fair value.	<ul style="list-style-type: none"> <li>• Contributions - Non cash</li> </ul>
Net gain on asset revaluation	Net gain on asset revaluation recognised in profit and loss to reverse prior year losses, in line with AASB 116	<ul style="list-style-type: none"> <li>• Off-street car parks revaluation</li> </ul>
Share of net profits of associates	Councils portion of net profit from associates, joint arrangements and subsidiaries	<ul style="list-style-type: none"> <li>• Casey Cardinia Library Corporation</li> </ul>
Other income	Other income is measured at the fair value of the consideration received or receivable and is recognised when Council gains control over the right to receive the income.	<ul style="list-style-type: none"> <li>• Interest</li> <li>• Cost recoveries</li> <li>• Other rent</li> </ul>
Expenses	Description	Example
Employee costs	These represent the total cost of staff employed in the delivery of council services. These costs are also likely to include temporary or casual staff employed to assist in the delivery of services. In general, they will not include the costs of engaging contractors providing services to the council on an outsourced basis.	<ul style="list-style-type: none"> <li>• Wages</li> <li>• Superannuation</li> <li>• Employee leave entitlements</li> <li>• Fringe Benefits Tax</li> <li>• Other on costs</li> </ul>
Materials and services	These are the costs incurred in the purchase of material or other services necessary to deliver council services. The actual costs can be extremely varied; accordingly, councils will often include a note providing a breakdown of the types of costs that make up this category.	<ul style="list-style-type: none"> <li>• Contractor payments</li> <li>• Maintenance costs</li> <li>• Utilities</li> <li>• ICT costs</li> <li>• Consultants and professional services</li> </ul>
Depreciation	The consumption of property, infrastructure, plant and equipment is measured through depreciation for physical assets and amortisation for non-physical assets. This is recognised as a cost to council and is measured as an estimate of the reduction of the future value of the assets over the period. While this is a significant cost, it does not represent a cash outflow to the council.	<ul style="list-style-type: none"> <li>• Depreciation building</li> <li>• Depreciation Plant &amp; Machinery</li> <li>• Depreciation Furniture, Equipment &amp; Computers</li> <li>• Depreciation roads, Footpaths, Bridges</li> </ul>
Amortisation - intangible assets	An intangible asset is an asset that is not physical in nature. Amortization of intangibles is the process of expensing the cost of an intangible asset over the projected life of the asset accounting purposes.	<ul style="list-style-type: none"> <li>• Software</li> <li>• Patents, Copyrights &amp; Trademarks</li> <li>• Goodwill</li> </ul>
Amortisation - right of use assets	The right-of-use asset is a lessee's right to use an asset over the life of a lease. The amortization period for the right-of-use asset is from the lease commencement date to the earlier of the end of the lease term or the end of the useful life of the asset.	
Bad and doubtful debts	These are the costs associated with the provision for or writing off of bad or doubtful debts. Councils often have a high level of write off in relations to fines due to the inherently difficult nature of collection. Other receivables such as those related to rates have a very low level of write off due to councils having the ability to recover any outstanding amounts at the time of sale of the subject property or otherwise through legal action.	<ul style="list-style-type: none"> <li>• Fines</li> <li>• Rates</li> <li>• Facility hire fees</li> </ul>

Expenses	Description	Example
Borrowing costs	These are the costs associated with borrowings held by council, typically interest. In certain, qualifying, cases rather than recognised as a cost, borrowing costs can be incorporated into the cost of an asset purchased or constructed by council.	<ul style="list-style-type: none"> <li>• Interest on loans</li> <li>• Bank charges</li> </ul>
Finance costs - leases	These are borrowing costs related to leases. As a requirement of the change in accounting standards it's disclosed separately. (Previously was part of Borrowing costs)	<ul style="list-style-type: none"> <li>• Leases related Interest &amp; Bank charges</li> </ul>
Net loss on disposal of property, infrastructure, plant and equipment	Council will recognise a loss in disposal of a plant asset when the proceeds on disposal is less than the book value.	<ul style="list-style-type: none"> <li>• Proceeds from sale</li> <li>• Written down value of assets disposed</li> </ul>
Share of net loss of associates	Councils portion of net loss from associates, joint arrangements and subsidiaries	<ul style="list-style-type: none"> <li>• Casey Cardinia Library Corporation</li> </ul>
Other expenses	Other expenses is measured at the fair value of the consideration paid or payable.	<ul style="list-style-type: none"> <li>• Councillor Allowances</li> <li>• Government Fees &amp; Charges</li> <li>• Other Expenses</li> </ul>
<b>Surplus/(deficit) for the year</b>		
less: Capital income and other abnormals	Any External capital funding from the other levels of governments, Monetary and Non-Monetary capital contributions typically from developers that is of non-recurrent nature is removed	<ul style="list-style-type: none"> <li>• Capital Contributions (cash &amp; non cash)</li> <li>• Capital Grants (recurrent and non-recurrent)</li> <li>• Developer Levies (cash &amp; non cash)</li> </ul>
add back: Recurrent capital grants	Any External capital grant funding from the other levels of governments that is of recurrent nature is added back	<ul style="list-style-type: none"> <li>• Capital Grants of recurrent nature</li> </ul>
<b>Adjusted underlying result</b>		
<b>Other comprehensive income</b> Items that will not be reclassified to surplus or deficit in future periods		
add/(less): Net asset revaluation increment/(decrement)	The asset revaluation reserve is used to record the increased/(decreased) net value of Council's assets over time	<ul style="list-style-type: none"> <li>• Property</li> <li>• Infrastructure</li> </ul>
<b>Total comprehensive result</b>		



Balance Sheet Category Line Item Glossary		
Current Assets	Description	Example
Cash and cash equivalents	The most liquid of all assets cash is listed here. Cash Equivalents are also lumped under this line item and includes assets that have short-term maturities.	<ul style="list-style-type: none"> <li>• Cash on hand</li> <li>• Cash at bank</li> <li>• Bank bills</li> </ul>
Trade & Other Receivables (Current)	This account includes the balance of all sales revenue still on credit, net of any allowances for doubtful accounts (which generates a bad debt expense). As the councils recover accounts receivables, this account decreases and cash increases by the same amount.	<ul style="list-style-type: none"> <li>• Rate Debtors</li> <li>• Infringement Debtors</li> <li>• Other Debtors</li> </ul>
Accrued Income	Accrued Income Reported on the Balance Sheet is the amount of accrued income that the council has a right to receive as of the date of the balance sheet will be reported. Also known as accrued receivables.	
Prepayments	Prepayments represents goods or services paid for upfront where the council expects to use the benefit within 12 months. It is a future expense that the council has paid for in advance.	<ul style="list-style-type: none"> <li>• Rent paid in advance</li> <li>• Deposits for asset purchases</li> </ul>
Inventories	Inventory is the goods available for sale and raw materials used to produce goods available for sale	<ul style="list-style-type: none"> <li>• Supplies</li> <li>• Land held for resale at cost</li> </ul>
Non-Current Assets	Description	Example
Intangible Assets	Intangible assets are identifiable, non-monetary assets without physical substance. (Intangible assets lack a physical substance like other assets such as inventory and equipment) Like all assets, intangible assets are expected to generate economic returns for the company in the future. As a Non current asset, this expectation extends for more than 12 months.	<ul style="list-style-type: none"> <li>• Intangibles At Cost</li> <li>• Intangibles accumulated depreciation at cost</li> <li>• Intangibles incl software WIP</li> </ul>
Trade and other receivables (Non-current)	This account includes the balance of all sales revenue still on credit, that is not due within the next twelve months	• Non Current Debtors
Long Term Investments	Investments are classified as Long-term investments when the council intends to hold for more than a year.	• Casey Cardinia Library Corporation
Property, infrastructure, plant and equipment	Property, Plant, and Equipment (PP&E) is a non-current, tangible capital asset shown on the balance sheet of the council and is used to generate revenues and profits. PP&E plays a key part in the financial planning and analysis of the councils operations and future expenditures, especially with regards to capital expenditures.	<ul style="list-style-type: none"> <li>• Land</li> <li>• Buildings</li> <li>• Recreational, Leisure &amp; Community Facilities</li> <li>• Plant &amp; Machinery</li> <li>• Furniture, Equipment &amp; Computers</li> </ul>
Current liabilities	Description	Example
Trade and other payables	This is the amount the council owes suppliers for items or services purchased on credit expected to be settled in 12 months. As the council pays off their AP, it decreases along with an equal amount decrease to the cash account.	<ul style="list-style-type: none"> <li>• Trade payables</li> <li>• Accrued expenses</li> <li>• Income in advance (current)</li> </ul>
Trust funds and deposits	Trust funds and deposits, are to be disclosed separately on the balance sheet. Trust funds and deposits are amounts received by a council with the expectation that they will be returned to the contributor once certain conditions are met.	<ul style="list-style-type: none"> <li>• Contractors Security Bond</li> <li>• Landscape Maintenance Bonds</li> <li>• Asset Protection Security Deposit</li> <li>• Hall Hire Bond</li> </ul>
Provisions (Current)	Councils are required to recognise, as a liability, the value of leave entitlements (annual and long service) accrued (earned but not yet taken) by existing employees expected to be settled with in 12 months.	<ul style="list-style-type: none"> <li>• Annual leave (current)</li> <li>• Long service leave (current)</li> <li>• Sick leave bonus/gratuity (current)</li> </ul>
Interest-bearing loans and borrowings (Current)	This account includes the total amount of loans and borrowings expected to be settled with in 12 months. This includes the councils outstanding debt, the interest expense, and the principal repayment for the period.	• Borrowings - secured (current)
Non-Current liabilities	Description	Example
Provisions (Non-current)	Councils are required to recognise, as a liability, the value of leave entitlements (annual and long service) accrued (earned but not yet taken) by existing employees expected to be settled after 12 months.	<ul style="list-style-type: none"> <li>• Annual leave (current)</li> <li>• Long service leave (current)</li> <li>• DCP Liabilities (non-current)</li> </ul>
Interest-bearing loans and borrowings (Non-current)	This account includes the total amount of loans and borrowings expected to be settled after 12 months. This includes the councils outstanding debt, the interest expense, and the principal repayment for the period.	• Borrowings - secured (non-current)
Trade and other payables (Non-current)	Councils are required to recognise, as a liability, the value of leave entitlements (annual and long service) accrued (earned but not yet taken) by existing employees expected to be settled after 12 months.	• Other non-current creditors
Equity	Description	Example
Accumulated Surplus	An accumulated fund holds excess money received by the council . The accumulated fund grows when revenues are greater than expenses and there is a budgetary surplus.	<ul style="list-style-type: none"> <li>• Developer Reserve Movements</li> <li>• Asset Adjustments</li> </ul>
Reserves	Reserves is also known as retained earnings is the portions of the councils profits which have been set aside to strengthen the councils financial position.	<ul style="list-style-type: none"> <li>• Asset Revaluation Reserves</li> <li>• Public Open Space Reserves</li> <li>• Pakenham DCP Reserves</li> <li>• Cardinia Rd DCP Reserves</li> <li>• Officer DCP Reserves</li> <li>• Other Reserves</li> </ul>